



**DIVISION
MEETING
24TH
SEP
2020**

WELCOME HOME

DFG
DYNAMIC FORCE GROUP



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#DynamicForceGroup
#BreakThroughTogether

Meeting Agenda

1. Introduction of DFG
2. Welcome New teammates
3. DFG Awards Presentation
4. Company Updates, ERA Top 100 achievers transaction trend
5. Project Updates
6. DFG Updates
7. DFG EXCLUSIVE SEGMENT by Neo Chee Seng
Breakthrough and Winning Strategies for 2021



DFG Founding Leaders

Nick Poh

(DFG Head Of Projects,
Group Bonding)



Simon Lum

(DFG Head Of Recruitment,
Business Development)

Edmund Ee

(DFG Head Of Branding,
Social Media)

Neo Chee Seng (DFG Head Of Training)



DFG Project Division Directors (DDs)



Simon Lum



Nick Poh



Neo Chee Seng



Edmund Ee



Marcus Ramsey Goh



Tiffany Teow



Joseph Yong



Rodney Tan



Luke Lee



Amy Er



Betty Low



Edvan Lee





**WELCOME
OUR NEW
DFG
TEAMMATES**



DESMOND LAW



FRANCES
LEE



LINCOLN YEAP



RICHARD
CHOW



**TOP
ACHIEVERS
OF
AUG 2020**

AUG TOP PRODUCER



CLIVE GUM
20TH POSITION



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AUG TOP PRODUCER

SOFIA SEE
19TH POSITION



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AUG TOP PRODUCER



TESS YE
18TH POSITION



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AUG TOP PRODUCER

CYNTHIA TAN
17TH POSITION



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AUG TOP PRODUCER



VIVIAN YEOW
16TH POSITION



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AUG TOP PRODUCER

CELIA NUNES
15TH POSITION



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AUG TOP PRODUCER



RICHARD WAN
14TH POSITION



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AUG TOP PRODUCER



BETTY LOW
13TH POSITION



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AUG TOP PRODUCER



JENNY TRAN
12TH POSITION



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AUG TOP PRODUCER



CHRIS TAN
11TH POSITION



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AUG TOP PRODUCER



VICTOR QUEK
10TH POSITION



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AUG TOP PRODUCER



JOSEPHINE LIM
9TH POSITION



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AUG TOP PRODUCER



JENNY LUM
8TH POSITION



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#BreakThroughTogether

AUG TOP PRODUCER



MIKE SU
7TH POSITION



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#BreakThroughTogether

AUG TOP PRODUCER



ELAINE TONG
6TH POSITION



AUG TOP PRODUCER



NICK KWAN
4TH POSITION



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#BreakThroughTogether

AUG TOP PRODUCER



KEN KWAN
4TH POSITION



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#BreakThroughTogether

AUG TOP PRODUCER



ERIC CHIN
3RD POSITION



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AUG TOP PRODUCER



JAMES LIM
2ND POSITION



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AUG TOP PRODUCER



PACO ZHENG
1ST POSITION



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**TOP MANAGER
OF
AUG 2020**

AUG TOP MANAGER

NICK KWAN



COMPANY UPDATES



FIRST VIRTUAL AUCTION



- 28 SEP, Monday
- 230PM
- VIA **zoom**
- RESIDENTIAL, INDUSTRIAL & COMMERCIAL



REGISTER BY
24 SEP 2020

The background is a dark blue field with a faint, glowing grid pattern. Overlaid on this are several bright red, diagonal light streaks that create a sense of motion and depth. The text is centered in the middle of the image.

INTERNATIONAL OPPORTUNITIES

Projects with foreign buyer appeal

By Cecilia Chow / EdgeProp Singapore | September 20, 2019 10:00 AM SGT

Projects in the CCR that have seen the biggest proportion of foreign buyers in 2019 include Marina One Residences at Marina Way (42 units), and Nouvel 18 on Anderson Road, where 11 of the 13 caveats lodged so far were by foreign buyers. Chinese nationals are the top foreign nationality in the CCR, followed by Indonesians and Malaysians.

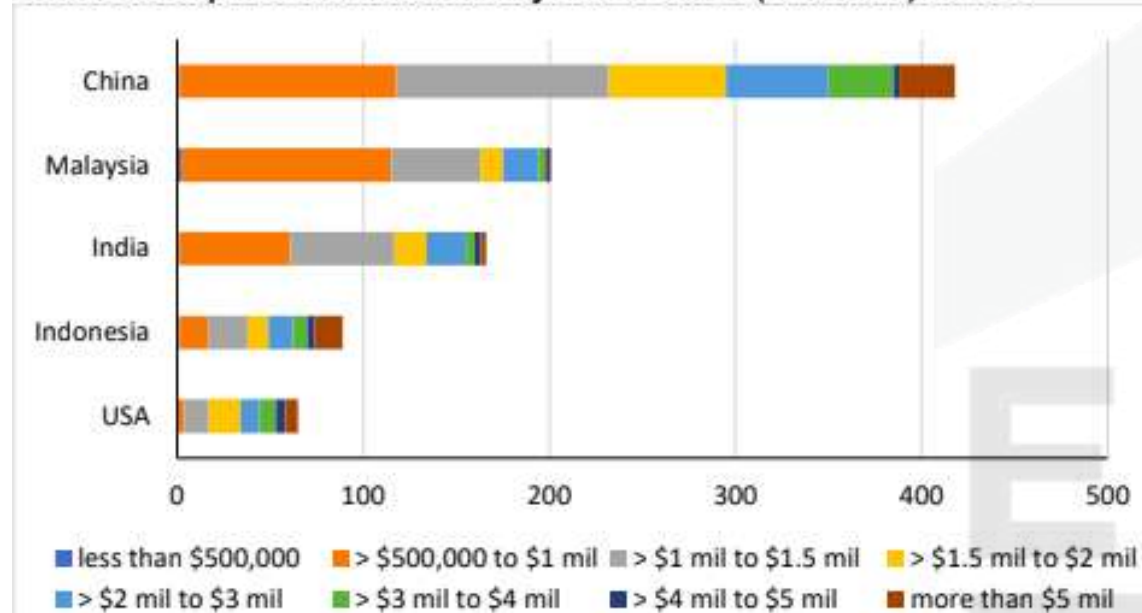
THE STRAITS TIMES

New home sales surge to 11-month high in August

🕒 PUBLISHED SEP 16, 2020, 5:00 AM SGT

However, transactions by foreign buyers also rose 74 per cent in August,

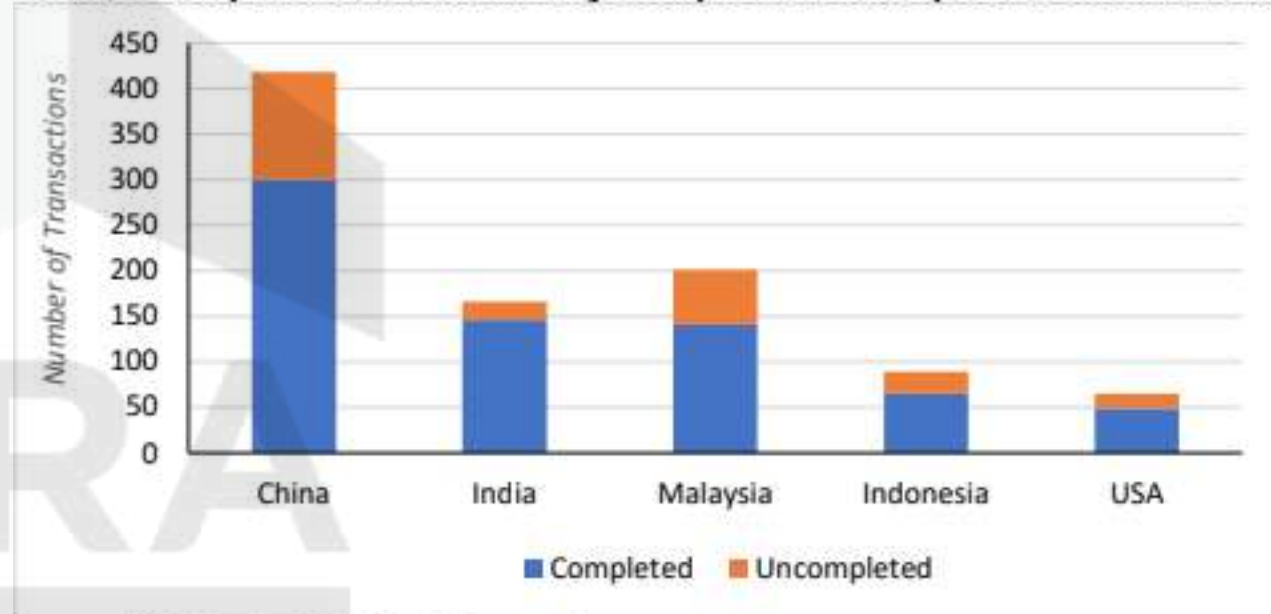
Exhibit 3: Top Five Nationalities by Price Bands (Quantum) in 2020



Source: URA Realis.

*Based on data available as at 18 August 2020, from January to mid-August 2020

Exhibit 2: Top Five Nationalities by Completed/Uncompleted Units in 2020



Source: URA Realis.

*Based on data available as at 18 August 2020, from January to mid-August 2020

Expanding International Network

- **Leveraging** and **Strengthening** our current international and regional branding
- Offer the opportunity for SG associates the platform to broaden their sales by multiple channels of marketing platforms, partnerships & referral networks.
- Allow SG associates to grow their branding on a international/regional arena



搜房控股有限公司 旗舰网站

LIVE STREAMING



房新加坡

25718 7072 + 关注

主播简介: 新加坡狮城微网络科技



重播



网络直播

发掘新加坡
优质豪宅
实现资产安全传承
乌节路永久产权珍藏豪宅

主持人: Chloe Zhong
(狮城微网络科技)

7月23日, 星期四, 10AM

关闭弹幕

Chloe 张蓓蓓

定居新加坡15年

新加坡教育部全额奖学金得主

南洋理工大学(NTU)学士学位

曾任美国消费巨头宝洁(P&G)亚太总部经理职位

现任新加坡上市房地产公司ERA区域董事



微信号: chloezbb

电话: (+65) 96670960

房天下 LIVE





ERA

CONSUMER



INTRODUCTION ON SINGAPORE'S LUXURY REAL ESTATE MARKET

23 JULY, THURSDAY
11AM





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主播简介: 新加坡狮城微网络科技



重播

8月22日 星期六 下午

新加坡 高栏

武吉知马地段|永久

主讲人 SUS

关闭弹幕



房天下LIVE

ROYAL GREEN

PRIME DISTRICT TO FREEHOLD

心动 喜欢 点赞

ERA

00:00 / 29:07



房天下Fang.com

INTRODUCTION ON ROYALGREEN

22 AUG, SATURDAY
2PM

14234 5911



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69821 24814

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房天下 Fang.com

重播



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00:00 / 44:10



INTRODUCTION ON TREASURE AT TAMPINES

30 AUG, SUNDAY
2PM



69821



24814





房新加坡

20840 5086

+ 关注

主播简介: 新加坡狮城微网络科技



房天下Fang.com



新加坡疫情期间还在大热卖的房地产项目

Marina One 滨海盛景豪苑

主播: Jason 张长庚

ERA 高级销售董事
移民新加坡20年
工商管理硕士MBA

267



关闭弹幕

00:00 / 01:09:02 3002382K



INTRODUCTION ON MARINA ONE

16SEP, WEDNESDAY
11AM

20840 5086

投资新加坡房地产 不为人知的诀窍

10月

2

星期三 | 上午11时

蔡奇合

新加坡资深房产顾问

Real Estate Investment in Singapore: The Best Kept Secrets

房天下Fang.com

WED, 2 OCT 2020
11AM



Ad Package ~~SGD\$1,468~~

7 Months (1 Oct 2020 to 30 Apr 2021)

Limited Time 15% Discount
SGD\$1,248

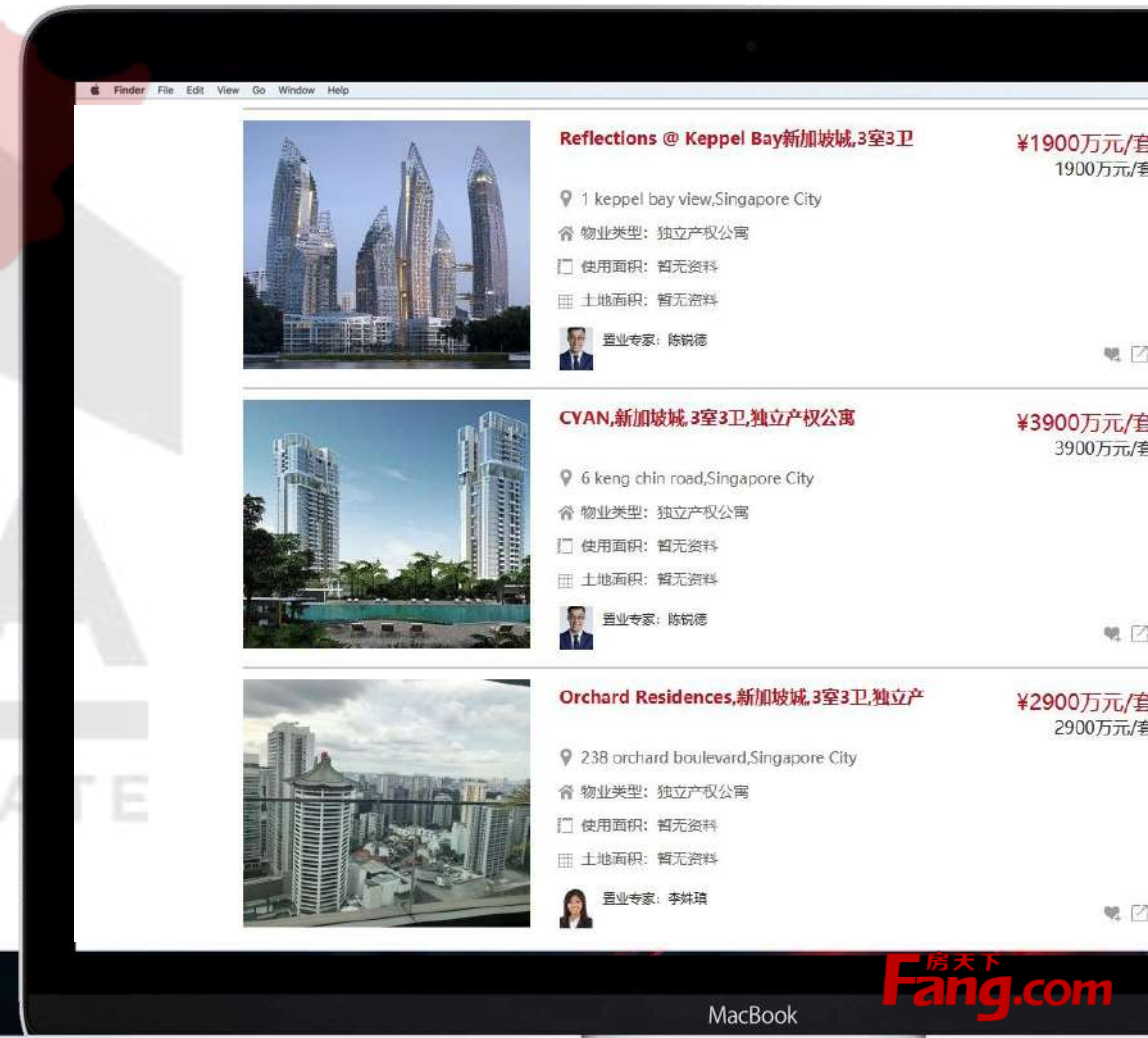
1 Listing Spot

Listing can be changed per monthly

Photos & Description

Listing write up in Mandarin (Basic Translation)

1 Live Streaming Spot



ERA JOHOR BAHRU
SOFT OPENING

The image features a stylized map of Malaysia and the state of Johor Bahru. The map of Malaysia on the left is filled with the national flag's colors: blue, yellow, red, white, and green. The map of Johor Bahru on the right is filled with the state flag's colors: red and white. The text "ERA JOHOR BAHRU" and "SOFT OPENING" is centered over the map in a bold, black, sans-serif font. The entire graphic is set against a light gray background with a subtle gradient.

ERA JB – 23 Sept 2020

 **Eefan Tai** added 23 new photos — 🙏 feeling thankful with **Abey Property CN Wang** and 26 others at **Eco Business Park**.
19h · Johor Bahru, Malaysia · 🌐

<ERA JOHOR Soft Launch>

I sincerely thank everyone who came and support

I shared to more than 100 leaders in the real estate agency industry personally on our plan for redesigning real estate for the past 3 months

Today we are BBB (big dream, big team in a big space). We are also PPP (Professional, People & Project)

Now, we have 8 REAs committed to join us. We also have 200+ real estate professionals committed to join. There are about 30 projects marketed by us now

We will continue to share our vision with like-minded real estate professionals

Lastly, let us grow strong and old together.

Thanks very much

🙏🙏🙏

#erajohor





GLOBAL REFERRAL PLATFORM



KEEP THE BUSINESS IN THE FAMILY

Profit from the ERA® Global Family

14,500+ Agents in **500** Offices across **33** Countries



Tracked



Secure



Exclusive



Contracted

POST AND RECEIVE CROSS BORDER REFERRALS

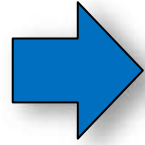
BUY

SELL

RENT

**In a “social media” themed referral platform
Across 33 countries, 500 offices, with over 14,000 agents**

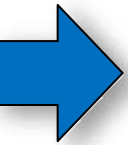
REFERRAL



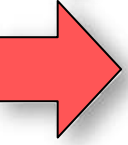
ACCEPTANCE

Agreement to work on the referral based on referral terms and %

INBOUND



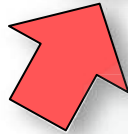
OUTBOUND



TARGET AREA

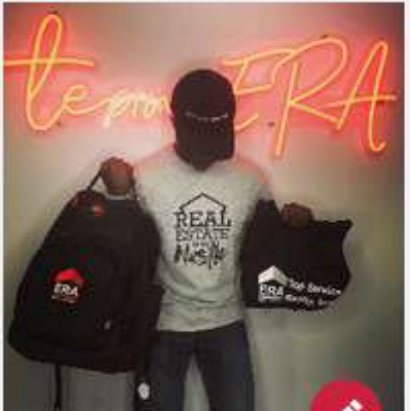
Post the referral to all or specific agents in the Country / City / Area

Specify Referral Fee %



CLOSING

Upon closing, working agent's company will pay the referral fee to referring agent's company



Agent1 Staging



Referrals



Market Referrals

1

Inbound Referrals

0

Outbound Referrals

2

Closed Referrals

0

CREATE REFERRAL

REFERRAL DRAFTS

2

Market Referrals



Inbound Referrals



Outbound Referrals



Closed Referrals



Outbound Referral Search Criteria

- ☒ All 
- ☐ Awaiting approval 
- ☐ Pre-Acceptance 
- ☐ Active 
- ☐ Inactive 
- ☐ Closed 

 Show Filters

2 Referrals Found

OPEN



#201645

18/09/2020 06:58:22 AM

MARKET

Price range: 100,000 - 2,500,000 USD
Location: ARMONA, California, United States



Applications - 0

OPEN

#201644

Profile Completeness %



- + Add profile description in english (+20%)
- + Add phone numbers (+10%)
- + Add designations (+10%)
- + Add social links (+5%)

 Help

POSTING REFERRAL

6 of 6

Referral Visibility

You are creating a referral in ARMONA, California, United States

 We found 18 office and agent profiles in the exact referral area.

Select referral visibility

- ☐ **POST TO THE MARKET** a referral that will be visible to all professionals in the target market.
- ☒ **INVITE** a select group of professionals in your target market.
- ☐ **DIRECT** your referral to a specific professional in the target market.

Only professionals from this group can apply to work with your client on the referral.

ALL ERA ASSOCIATES WILL HAVE A PRE REGISTERED ACCOUNT

TARGETED READY DATE

31 OCT 2020

More details will be shared closer to date

Projects Updates

Congratulations to Team Verdale!



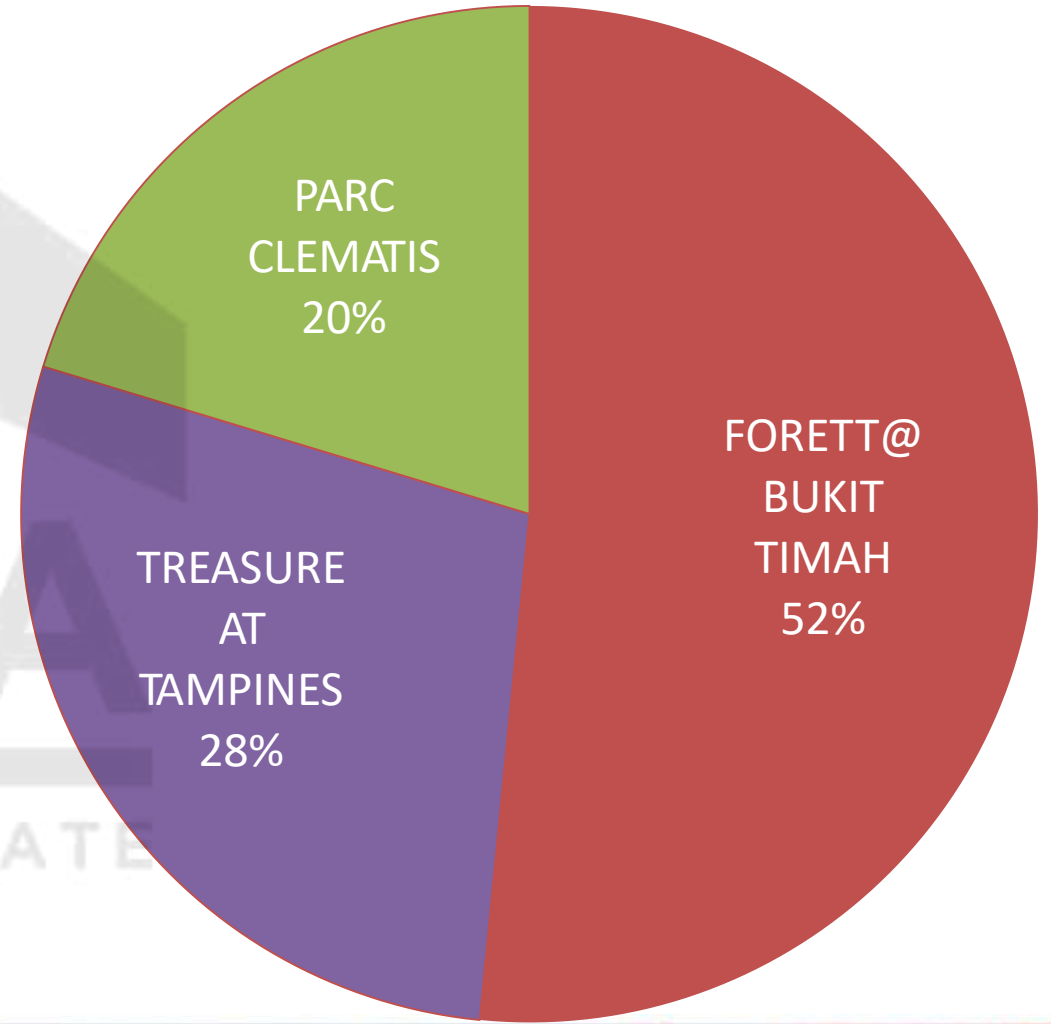
Well done and Thank you!



Analysis of Monthly Top 100 Achievers Performance

Projects with the most transactions (Aug'20)

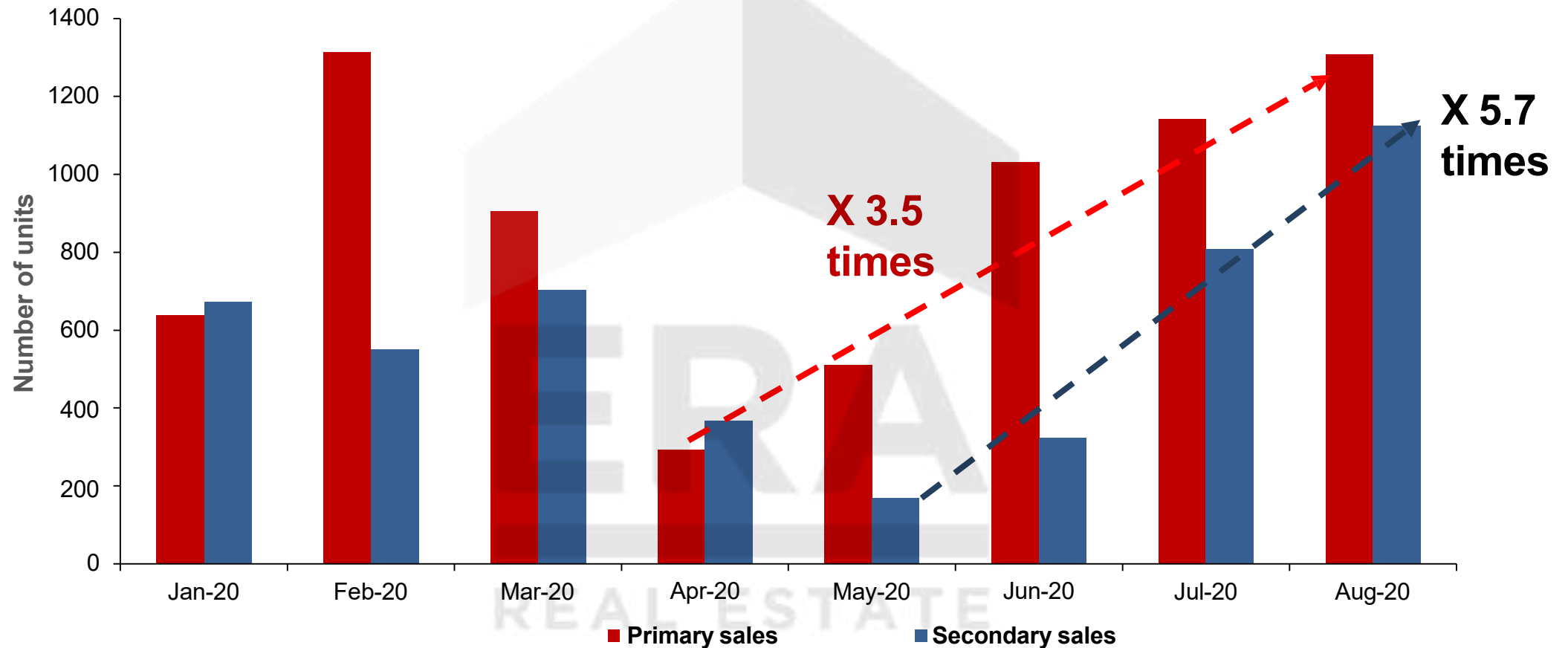
Projects	Commission
FORETT@BUKIT TIMAH	2.3%
TREASURE AT TAMPINES	Up to 4.5%
PARC CLEMATIS	2.1% + Incentive



Top 20 Commission Per Transaction (Aug'20)

COMMERCIAL		\$ 482,000
NEW HOME	NOUVEL 18	\$ 213,000
NEW HOME	NOUVEL 18	\$ 211,000
NEW HOME	WALLICH RESIDENCE	\$ 186,000
NEW HOME	8 ST THOMAS	\$ 185,000
NEW HOME	8 ST THOMAS	\$ 184,000
NEW HOME	8 ST THOMAS	\$ 184,000
PRIVATE RESALE		\$ 176,000
NEW HOME	MARTIN MODERN	\$ 164,000
NEW HOME	MARINA ONE RESIDENCES	\$ 154,000
NEW HOME	THE AVENIR	\$ 152,000
NEW HOME	WALLICH RESIDENCE	\$ 152,000
COMMERCIAL		\$ 120,000
COMMERCIAL		\$ 120,000
PRIVATE RESALE		\$ 117,000
NEW HOME	MEYER MANSION	\$ 112,000
NEW HOME	MEYER MANSION	\$ 111,000
COMMERCIAL		\$ 106,000
PRIVATE RESALE		\$ 105,000
NEW HOME	JADESCAPE	\$ 105,000

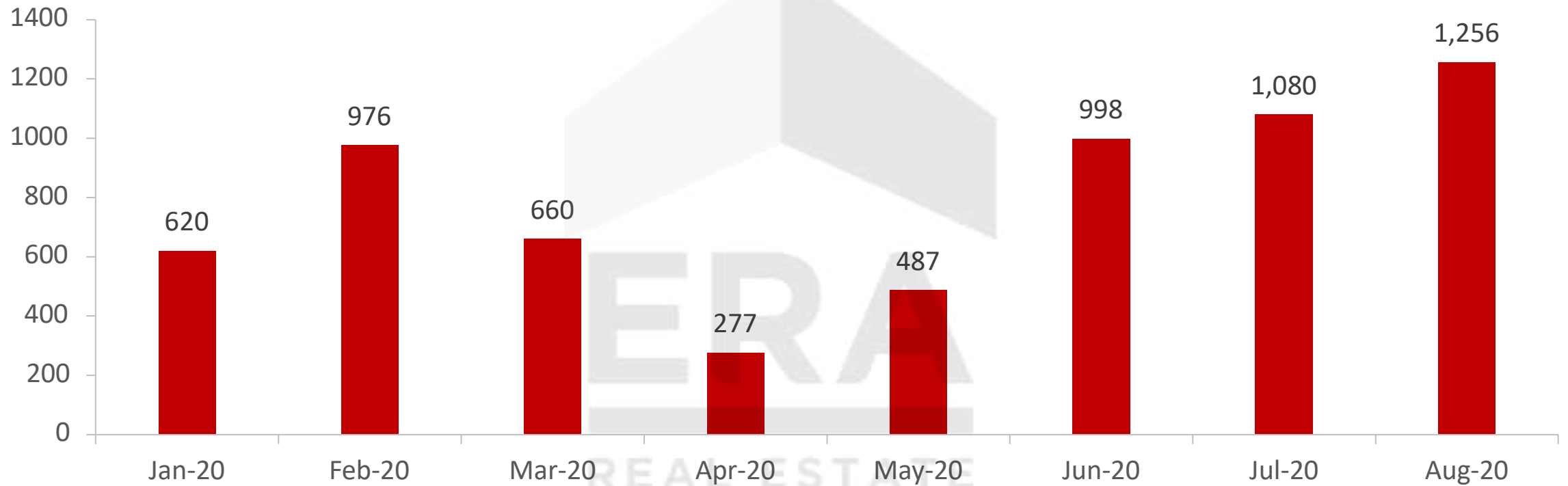
Demand for both New and Resale Condo has **STRONG**



Source: URA, ERA Research & Consultancy

Projects Are Selling Well

Private New Home Sales



Source: URA, ERA Research

PROPERTY UPSWING

Recession? 2020 new home sales could top 2019's

By Siow Li Sen and
Nisha Ramchandani
lisen@sph.com.sg
@SiowLiSenBT
nishar@sph.com.sg
@Nisha_BT

Singapore
DESPITE economic headwinds and the Hungry Ghost Festival, developers in Singapore sold 1,256 private homes in August, 16 per cent higher than July's take-up.
This is the fourth consecutive month of increase in monthly sales since the circuit breaker in April this

year, analysts noted. The buoyant recovery has led to upward revisions by analysts with some even projecting that 2020 transactions may even exceed 2019's 9,912.
"It appears to be a paradox that despite a bad recession, the private residential market is keeping well afloat with fairly cautiously optimistic sentiments," said Ong Teck Hui, JLL senior director of research and consultancy.
This could be due to bright spots in the economy where some businesses are stable or even growing, he added.

The sectors that have been reported to be doing better include technology, digitalisation, biomedical, healthcare, electronics and precision engineering.
Those in more stable employment would have greater confidence in purchasing a property despite the recession, he said.
Other keen buyers may be HDB homeowners who have recently completed their five-year minimum occupation period (MOP) in Built-to-Order Flats, could have sold their units and used the gains to upgrade to new con-

dominiums, said Leonard Tay, Knight Frank Singapore's head of research.
There were 25,138 flats sold in 2014 and 23,445 flats sold in 2015, according to the HDB. Those flats sold in 2014 would have completed their five-year MOP by now, while those who got their HDB flat keys in 2015 would complete their MOP sometime this year.
"Another factor is homebuyers' perception that, at worst, prices may just soften slightly and it may not be worthwhile to wait and hope for a major price correction," said Mr Ong.

Confident buyers

Private new homes sales by nationality

	JULY 2020	AUG 2020
Singaporean	846	1,052
% Singaporean	84.0%	84.5%
Singapore permanent residents (PR)	130	139
% SPR	12.9%	11.2%
Foreigner (NPR)	31	54
% Foreigner (NPR)	3.1%	4.3%

Source: ProNex Research, URA Realis as of Sept 15, 2020

The 0.3 per cent increase in the URA private residential price index in the second quarter would have contributed to such a reading of the market by homebuyers, he noted.
In the first eight months of this year, developers sold an estimated 6,198 new private homes, just 4.5 per cent lower than that in the same period last year.
|| Continued on Page 2

Recession? 2020 new home sales could top 2019's

Continued from Page 1

"Based on current trends, new private home sales from September to November could still remain fairly positive while December sales could be better than in previous years if travel restrictions keep homebuyers on the market. We may then see full-year sales of new private homes close to the 9,912 units sold in 2019 or perhaps even exceeding it," said Mr Ong.

Noting that the Hungry Ghost Month ends on Sept 16 and major condominium projects, such as Penrose and Verdale are to be launched this month, Nicholas Mak, ERA Realty head of research and consultancy,

said that these new launches are expected to benefit from the current buying momentum. "As long as sentiments in the real estate market remains buoyant, the primary market sales this year could range between 9,000 and 10,000 units, which is about the same sales volume in 2019, before Covid-19 and coronavirus became household words," he added.

The larger number of units launched by developers in August also offered buyers more choices. Last month, 1,582 units were released, of which 109 were in the Core Central Region (CCR), 821 in Rest of the Central Region (RCR), and 652 were in Outside the Central Region (OCR).

In comparison, 82 per cent fewer units were launched for sale in July as Singapore progressively emerged from the "circuit breaker". There were also about 56 per cent more units released in August compared to the corresponding month a year ago when 1,015 units were released.

The figures – which were released by the Urban Redevelopment Authority (URA) on Tuesday based on its survey of licensed housing developers – exclude executive condominium (EC) units, which are a public-private housing hybrid. Including ECs, developers moved 1,307 units in August, up 14 per cent from 1,142 units in July and 12 per cent higher than the 1,168 units sold in August last year.

Christine Sun, head of research at

Sweet spot

Private new home sales by price quantum

	MONTH	≥ S\$5M	S\$3M TO < S\$5M	S\$2M to < S\$3M	S\$1.5M TO < S\$2M	S\$1M TO < S\$1.5M	< S\$1M
		(%)					
CCR	July '20	5.3	8.5	29.8	30.9	24.5	1.1
	Aug '20	8.1	5.6	19.4	41.1	25.8	0.0
RCR	July '20	0.5	2.0	14.8	28.3	44.5	10.0
	Aug '20	0.0	1.8	14.2	22.0	48.4	13.6
OCR	July '20	0.0	1.8	6.8	16.2	42.7	32.6
	Aug '20	0.0	0.4	9.3	15.3	46.5	28.4

Source: PropNex Research, URA Realis as of Sept 15, 2020

OrangeTee & Tie, said: "The property market bucked the trend with higher new home sales inked in August, (as) market activity typically tends to slow during the seventh lunar month. New home sales rose 'higher and quicker' than expected after the 'circuit-breaker' period, which upended sales in April and May (when there were) show flat closures."

The robust market also saw more foreigners and permanent residents buyers. According to Ismail Gafoor, CEO of PropNex, the number of foreign buyers rose by 74 per cent from 31 in July to 54 in August. The 54 transactions in August is also the second highest monthly sales to foreigners this year, since 56 new units were sold in January 2020.

"With the gradual re-opening of

the economy and the setting up of fast lanes for essential travel, we would anticipate a slow and measured recovery in foreign demand for private homes in Singapore. However, downside risks persist, including a resurgence of Covid-19 cases," he said.

Mr Ismail was also circumspect that as the pent-up demand from the "circuit breaker" is absorbed, sales may moderate. "With Penrose and Verdale launching this month, we anticipate that September's transaction volume should stay fairly elevated," said Mr Ismail.

That said, as the pent-up demand from the "circuit breaker" gets absorbed into the market, new home sales may start to moderate slightly in the months ahead, he felt.

"Based on our projection, new home sales could reach between 9,000 and 9,500 units in 2020 – or about 4 per cent to 9 per cent lower than the 9,912 new homes sold in 2019," said Mr Ismail.

"We now expect 2020 developer sales to fall about 15 per cent to 8,400 units from the 9,912 units in 2019," said Tricia Song, Colliers International head of research, Singapore. Ms Song had in June projected a fall of 29 per cent to 7,000 units.

"With home prices highly correlated to household income and job security, we expect private residential prices could decline 5 per cent in 2020, in line with the economic contraction," she added.

Buyers remain price sensitive with the sweet spot of homes sold between S\$1 million to S\$1.5 million. "We note that OCR buyers are most price sensitive, with nearly 75 per cent of units purchased in that sub-market being priced at below S\$1.5 million in August," said Wong Siew Ying, PropNex head of research and content.

Meanwhile, the pricing sweet-spot for RCR homes was in the range of S\$1 million to S\$2 million, which accounted for 70.4 per cent of transactions in the RCR last month. In the prime CCR market, units priced at S\$1.5 million to S\$3 million made up 60.5 per cent of the new home sales in the CCR in August, said Ms Wong.

NEW PRIVATE HOME SALES

UNITS LAUNCHED

Including EC

1,582

UNITS SOLD

Including EC

1,307

UNITS SOLD

month-on-month

+14.4%

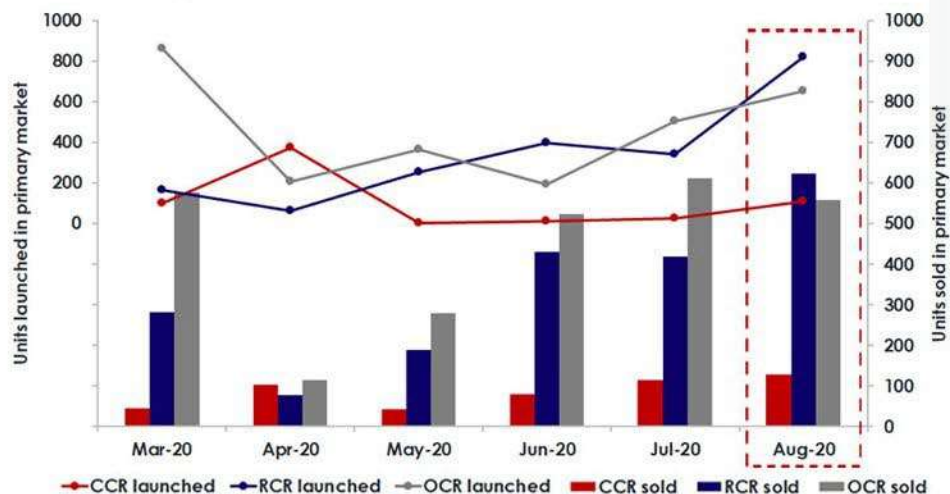
UNITS SOLD

year-on-year

+12.0%

Units Launched & Sold Islandwide

Including EC



	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20
	Launched/Sold	Launched/Sold	Launched/Sold	Launched/Sold	Launched/Sold	Launched/Sold
CCR	101/45	375/102	0/41	10/79	25/113	109/128
RCR	163/282	60/77	250/189	394/430	340/419	821/622
OCR	862/577	205/114	365/279	193/522	504/610	652/557
Total	1,126/904	640/293	615/509	597/1,031	869/1,142	1,582/1,307

Upcoming Launches

Grange 1866

CCR | D10 | 60 units

HYLL on Holland

CCR | D10 | 319 units

Myra

RCR | D13 | 85 units

Penrose

RCR | D14 | 566 units

The Landmark

RCR | D03 | 396 units

Ki Residences

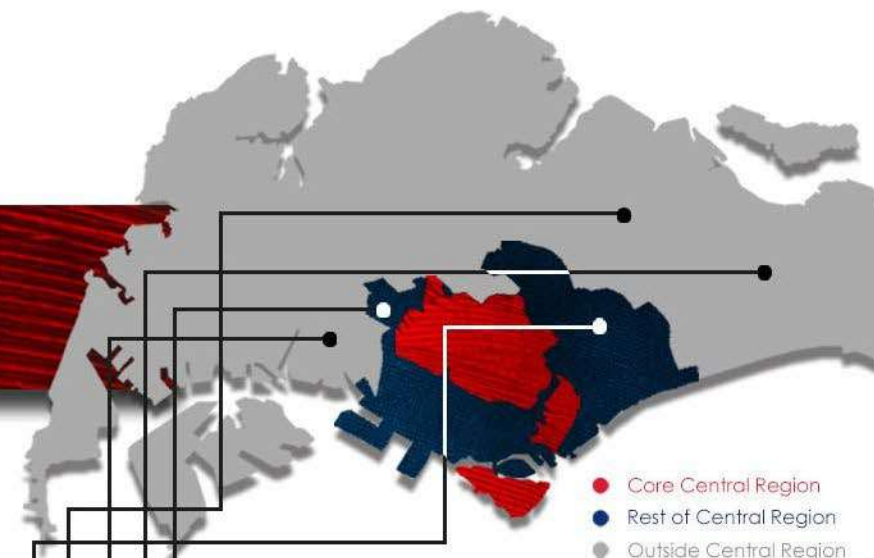
OCR | D21 | 660 units

Parc Central Residences

OCR | D18 | 695 units

Rymden 77

OCR | D15 | 31 units



1. Forett at Bukit Timah

Units sold: 213

Median price \$1,933 psf

2. Treasure at Tampines

Units sold: 109

Median price \$1,364 psf

3. Parc Clematis

Units sold: 90

Median price \$1,665 psf

4. The Garden Residences

Units sold: 65

Median price \$1,576 psf

5. The Woodleigh Residences

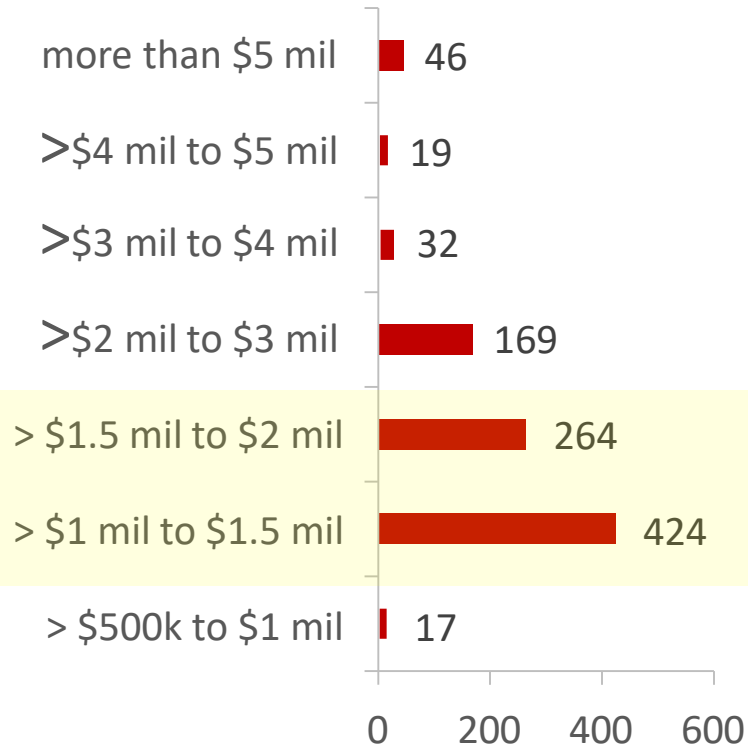
Units sold: 59

Median price \$1,893 psf

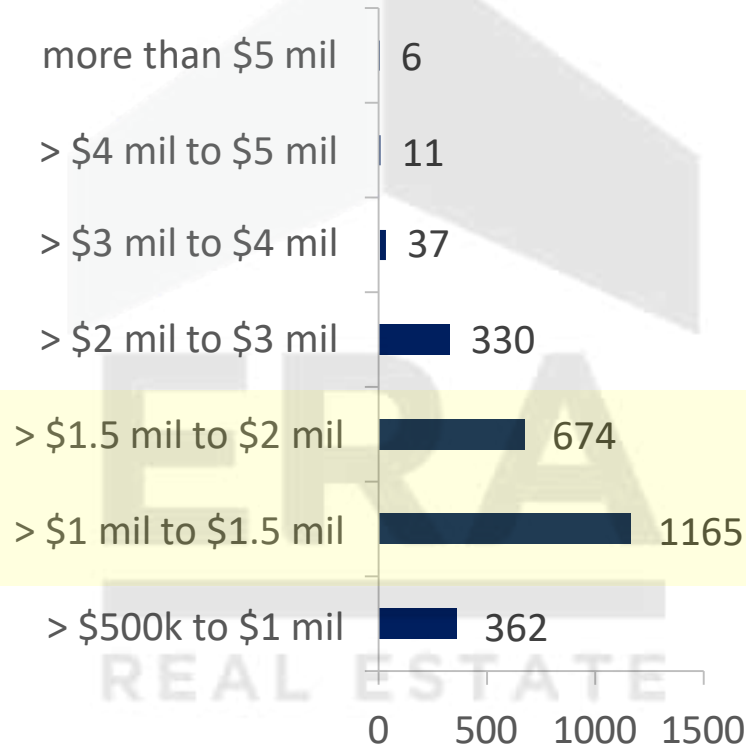
Top 5 Best Sellers

Projects Sweet Spots in 2020

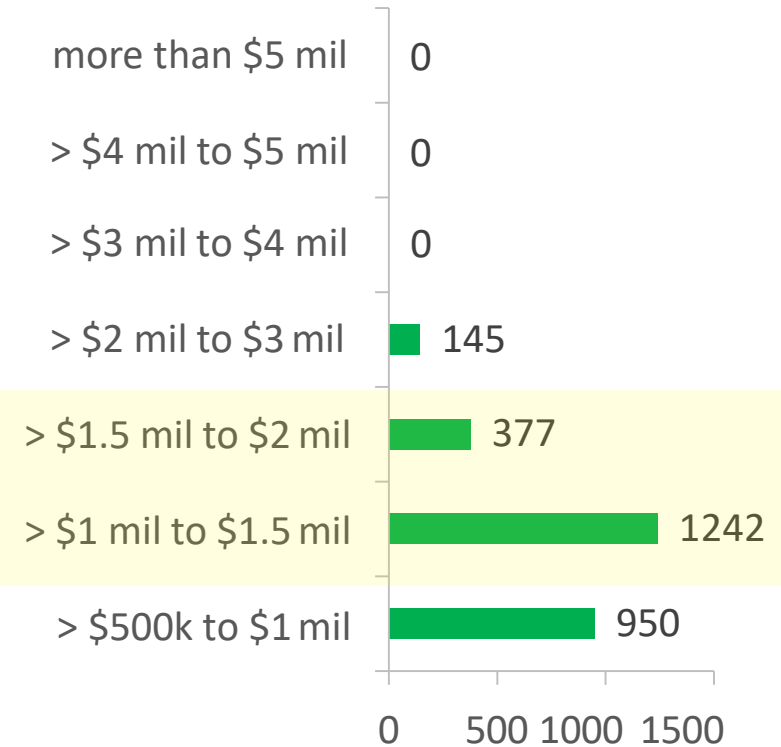
CCR



RCR



OCR



Source: URA, ERA Research

CORE CENTRAL REGION

1 **FOURTH AVENUE RESIDENCES**
FOURTH AVENUE



28
Units Sold
Total Units:
476
Median Price (psf):
\$2,235

2 **PULLMAN RESIDENCES NEWTON**
DUNEARN ROAD



20
Units Sold
Total Units:
340
Median Price (psf):
\$2,708

3 **KOPAR AT NEWTON**
MAKEWAY AVENUE



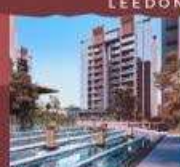
14
Units Sold
Total Units:
378
Median Price (psf):
\$2,432

4 **THE AVENIR**
RIVER-VALLEY CLOSE



12
Units Sold
Total Units:
376
Median Price (psf):
\$3,027

5 **LEEDON GREEN**
LEEDON HEIGHTS



9
Units Sold
Total Units:
638
Median Price (psf):
\$2,648

REST OF CENTRAL REGION

1 **FORETT AT BUKIT TIMAH**
TOH TUCK ROAD



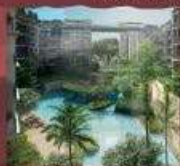
213
Units Sold
Total Units:
633
Median Price (psf):
\$1,933

2 **JADESCAPE**
SHUNFU ROAD



53
Units Sold
Total Units:
1,206
Median Price (psf):
\$1,783

3 **DAINTREE RESIDENCE**
TOH TUCK ROAD



50
Units Sold
Total Units:
327
Median Price (psf):
\$1,720

4 **NOMA**
GUILLEMARD ROAD



34
Units Sold
Total Units:
50
Median Price (psf):
\$1,639

4 **STIRLING RESIDENCES**
STIRLING ROAD



34
Units Sold
Total Units:
1,259
Median Price (psf):
\$2,025

OUTSIDE CENTRAL REGION

1 **TREASURE AT TAMPINES**
TAMPINES LANE



109
Units Sold
Total Units:
2,203
Median Price (psf):
\$1,364

2 **PARC CLEMATIS**
JALAN LEMPENG



90
Units Sold
Total Units:
1,468
Median Price (psf):
\$1,665

3 **WHISTLER GRAND**
WEST COAST VALE



51
Units Sold
Total Units:
716
Median Price (psf):
\$1,558

4 **THE FLORENCE RESIDENCES**
HOUGANG AVENUE 2



47
Units Sold
Total Units:
1,410
Median Price (psf):
\$1,555

5 **AFFINITY AT SERANGOON**
SERANGOON NORTH AVENUE 1



34
Units Sold
Total Units:
1,052
Median Price (psf):
\$1,595

Upcoming Projects

PENROSE

SIMS DRIVE (D14)

- Developed by Hong Leong Holdings and City Developments
- Only 500m to Aljunied MRT station
- 1 Bedroom units from **\$788,000 (\$1,666 psf)**
- 2 Bedroom units from **\$943,000 (\$1,462 psf)**
- 3 Bedroom units from **\$1,325,000 (\$1,417 psf)**
- 4 Bedroom units from **\$2,111,000 (\$1,521 psf)**
- Commission: 2.3%

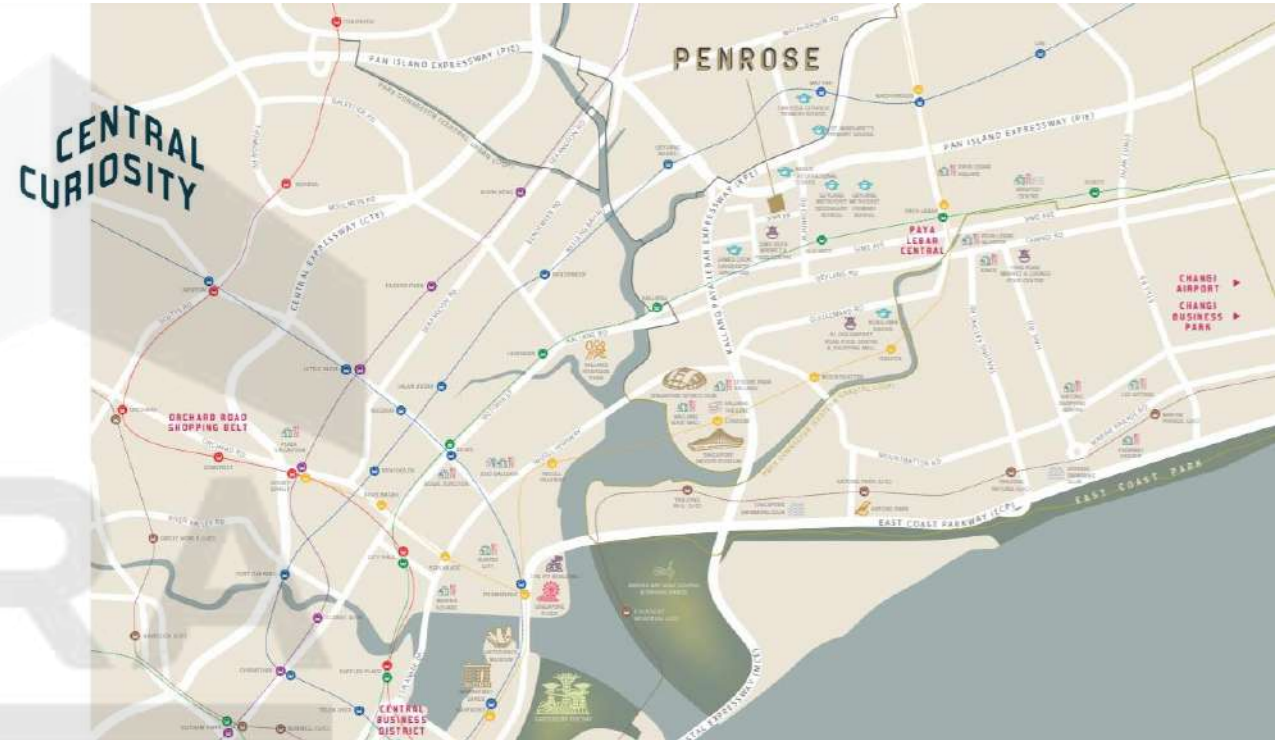


PENROSE

SIMS DRIVE (D14)

- Last day for cheque collection: 23 Sep
- Target booking: 26 Sep
- JMA: ERA / ETC / HTNS / PN

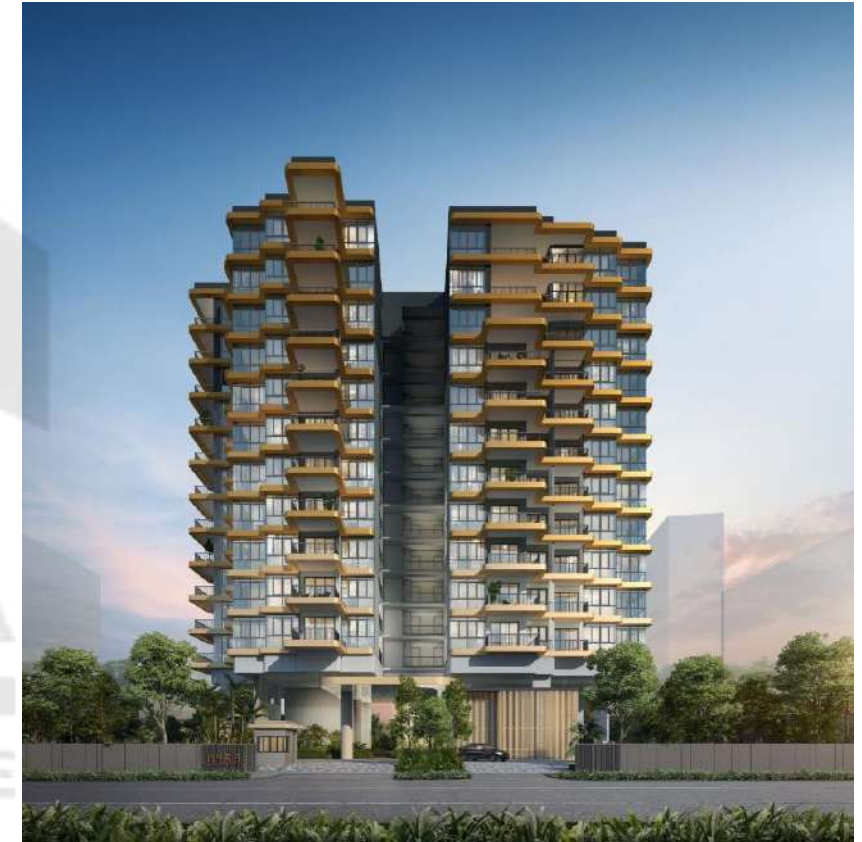
Unit Type	Size (sq ft)	Number of Units
1 Bedroom	474 - 574	57
1 Bedroom + Study	560 - 571	2
2 Bedroom	646	69
2 Bedroom Premium	700 - 710	68
2 Bedroom + Study	797 - 807	34
3 Bedroom	936 - 980	105
3 Bedroom Premium	1,044 - 1,098	123
3 Bedroom + Study	1,173 - 1,184	54
4 Bedroom	1,389 - 1,399	54
TOTAL		566



MYRA

MEYAPPA CHETTIAR ROAD(D13)

- Developed by Selangor Dredging Berhad
- Rare freehold development in the city fringe area with only 85 exclusive units
- Just 150m away from Potong Pasir MRT station and The Poiz Centre
- Capitalise on the growth of Bidadari New Town
- Indicative prices from **\$1,065,000**



MYRA

MEYAPPA CHETTIAR ROAD(D13)

- Commission: 2.2%
- Target booking: 26 Sep
- JMA: ERA / HTNS / PN / SRI

Unit Type	Size (sqft)	Number of Units
1 Bedroom	474	22
2 Bedroom	667 - 732	38
3 Bedroom	872	11
4 Bedroom	1,313 - 1,324	14
TOTAL		85



MYRA

INDICATIVE PRICING

1BR FROM \$1,065,000
2BR FROM \$1,412,000 (678SF)
2BR FROM \$1,420,000 (667SF)
2BR FROM \$1,440,600 (700SF)
2BR FROM \$1,527,000 (732SF)
2BR FROM \$1,412,000
3BR FROM \$1,794,000
4BR FROM \$2,849,000

EARLY BIRD DISCOUNT FOR LAUNCH WEEKEND!

Don't miss these attractive early bird discount during the booking weekend on 26th September! Get an additional...

\$18,000 OFF FOR 1 BEDROOM
\$28,000 OFF FOR 2 BEDROOM
\$30,000 OFF FOR 3 BEDROOM
\$38,000 OFF FOR 4 BEDROOM

THE WOODLEIGH RESIDENCES

BIDADARI PARK DRIVE (D13)

- Developed by Kajima Development and SPH
- Integrated development with direct access to The Woodleigh Mall, Woodleigh MRT station and Singapore's first underground bus interchange
- Built with Japanese craftsmanship, with a nature-inspired concept
- Transformation of the Bidadari Estate



THE WOODLEIGH RESIDENCES

BIDADARI PARK DRIVE (D13)

Unit Type	Size (sqft)	Number of units
2 Bedroom	570 - 592	99
2 Bedroom Deluxe	646 - 700	187
2 Bedroom Flexi	721 - 743	55
3 Bedroom	850 - 958	194
3 Bedroom Deluxe	1,076 - 1,119	77
4 Bedroom	1,270 - 1,281	33
4 Bedroom Deluxe	1,475	22



THE LANDMARK

CHIN SWEE ROAD (D3)

- Developed by SSLE Development, MCC Land and ZACD
- Exclusive 39 storey block with 360 degree panoramic views of the city
- Minutes walk to Outram Park MRT Interchange and Chinatown MRT Interchange
- Transformation of the Outram-Chinatown District
- Close proximity to SG Largest Medical Hub

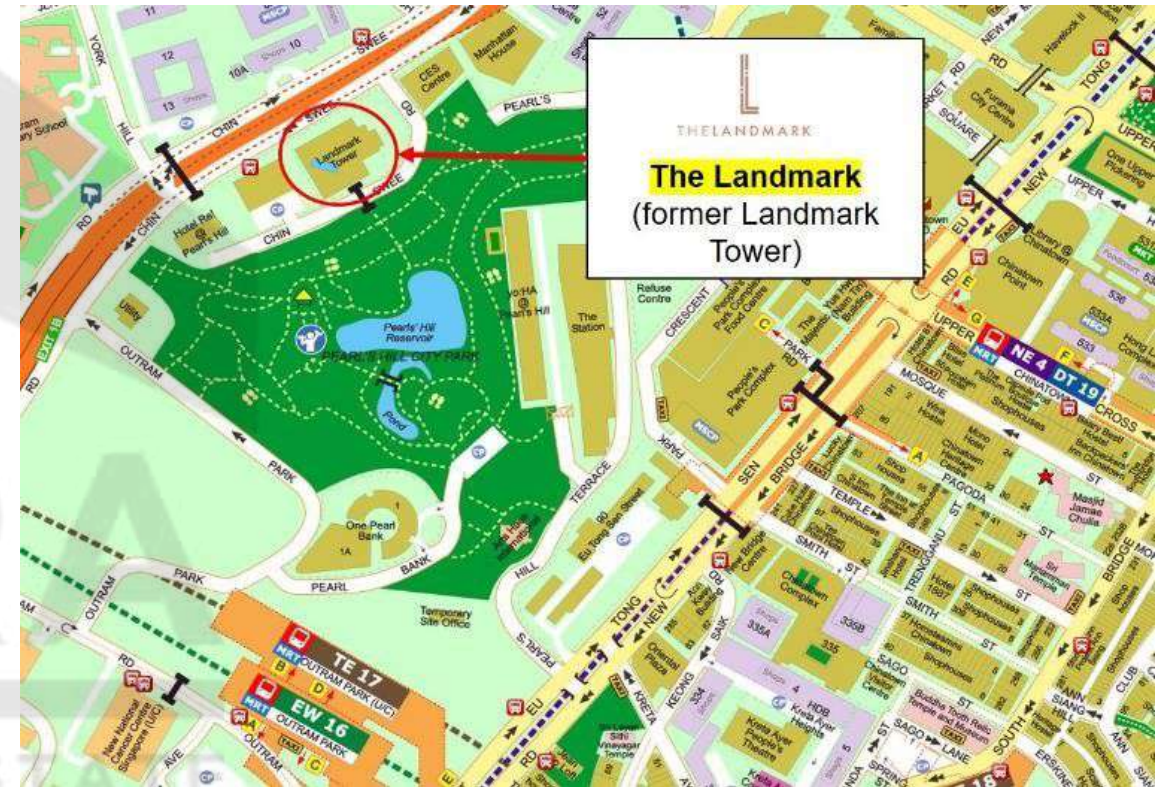


THE LANDMARK

CHIN SWEE ROAD (D3)

- Target preview: 10 October 2020
- JMA: ERA / HTNS / PN / SLP

Unit Type	Size (sqft)	Number of Units
1 Bedroom	495 - 517	144
2 Bedroom	678 - 753	180
3 Bedroom	1,076 - 1,141	72
TOTAL		396



HYLL ON HOLLAND

HOLLAND ROAD (D10)

- **Developed by Far East Consortium and Koh Brothers**
- **Freehold development in Prime D10**
- **Stroll to Holland Village MRT station**
- **Situated on elevated land with good views**
- **Surrounded by good schools such as ACS International, Nanyang Primary and St Margaret's Secondary School**

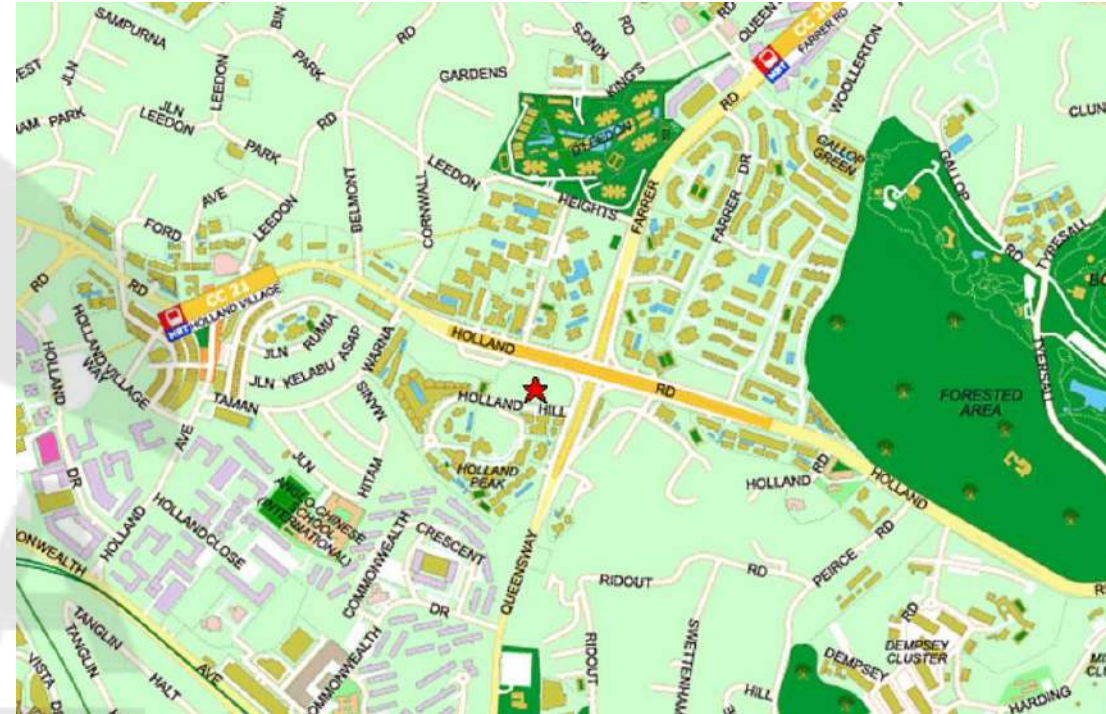


HYLL ON HOLLAND

HOLLAND ROAD (D10)

- Target preview: Oct 2020
- JMA: ERA / HTNS / OTT / PN / SRI

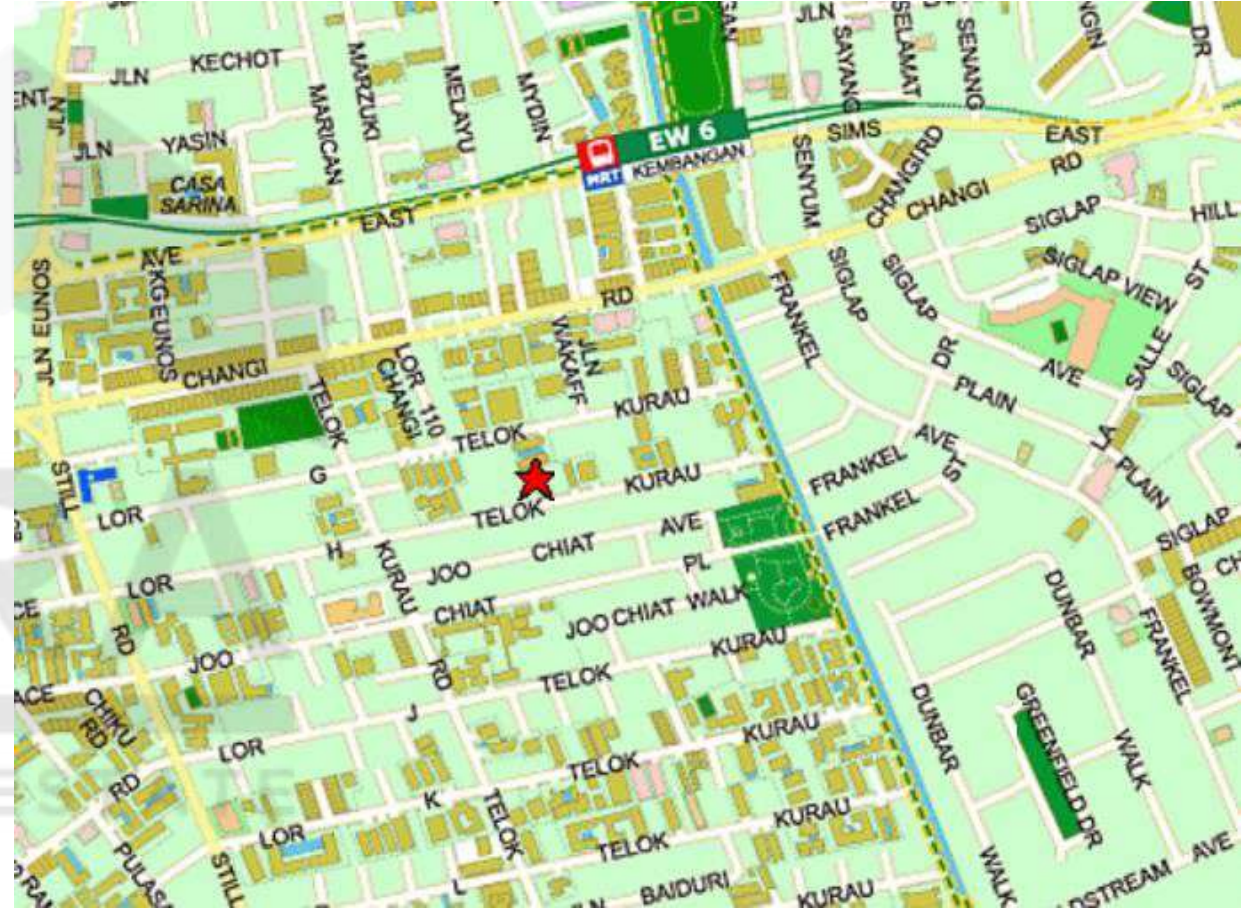
Unit Type	Size (sqft)	Number of units
2 Bedroom	570 - 721	231
3 Bedroom	936	44
3 Bedroom + Study	1,055	44
Total		319



RYMDEN 77

LORONG H TELOK KURAU(D15)

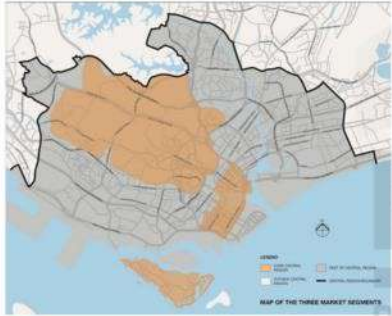
- Exclusive 31 unit freehold development
- Designed with a Scandinavian theme
- Short distance to Kembangan MRT station
- 2 Bedroom + Study to 4 Bedroom units available
- Target preview: Oct 2020



Many More Opportunities

	Target Launch	Project	Location	Developer	Tenure	Estimated Number of Units
1	September 2020	Penrose	Sims Drive	Hong Leong Holdings / CDL	99 LH	566
2	September 2020	Myra	Meyappa Chettiar Road	SDB International	Freehold	85
3	October 2020	The Landmark (Former Landmark Tower)	Chin Swee Road	ZACD, MCC, SSLE Development	99 LH	396
4	October 2020	HYLL on Holland (Former Hollandia / Estoril)	Holland Road	Far East Consortium and Koh Brothers	Freehold	319
5	Q4 2020	Ki Residences (Former Brookvale Park)	Sunset Way	Hoi Hup Realty and Sunway Developments	999 LH	660
6	Q4 2020	Rymden 77	Lorong H Telok Kurau	QHS Development	Freehold	31
7	Q4 2020	Parc Central Residences (EC)	Tampines Avenue 10	Hoi Hup Realty and Sunway Developments	99 LH	695
8	Q4 2020	Grange 1866 (Former iLiv)	Grange Road	Heeton Holdings Limited	Freehold	60
9	Q4 2020	KLIMT Cairnhill (Former Cairnhill Mansions)	Cairnhill Road	Low Keng Huat	Freehold	200
10	Q4 2020	Perfect Ten (Former City Towers)	Bukit Timah Road	Japura Development	Freehold	190
11	Q4 2020	Midtown Modern	Tan Quee Lan Street	GuocoLand / Hong Leong Holdings / Hong Realty	99 LH	580
12	H1 2021	The Atelier (Former Makeway View)	Makeway Avenue	Bukit Sembawang	Freehold	154
13	H1 2020	Clavon	Clementi Avenue 1	UOL / UIC	99 LH	640
14	H1 2021	Liv @ MB (Former Katong Park Towers)	Arthur Road / Mountbatten Road	Bukit Sembawang	99 LH	388
15	H1 2021	TBC	Bernam Street	Hao Yuan Realty	99 LH	341
16	H1 2021	TBC	One-north Gateway	TID Residential	99 LH	165
17	H1 2021	TBC	Jalan Bunga Rampai	Wee Hur Holdings	99 LH	115
18	H1 2021	TBC	Irwell Bank Road	CDL	99 LH	445
19	H1 2021	TBC	Pasir Ris Central	Allgreen Properties / Kerry Properties	99 LH	480
20	H1 2021	TBC	Canberra Drive	JBE	99 LH	220
21	H1 2021	TBC	Canberra Drive	UOL / Kheng Leong	99 LH	455
22	H1 2021	TBC	Canberra Link	MCC Land	99 LH	385
23	H1 2021	TBC	Fernvale Lane	Fraser's Property	99 LH	480
24	H1 2021	The Reef at King's Dock	King's Dock	Keppel Land	99 LH	529

第21邮区 (RCR) 的Verdale有什么卖点呢?



ULTIMATE
CONSUMER SEMINAR

Verdale的价格催化器是什么呢?

Verdale UCS Slides
(Chinese Version)
is now available for
myERA & iERA
downloads

YOUNG**ERA**

We Are ERA

Oversized Tee



ORIGINAL RETAIL PRICE: \$28

EARLY BIRD PROMO: \$18

Get it now at estore.era.com.sg

Available in sizes S, M, L & XL

REDEEM WITH YOUR ERA POINTS NOW!

Limited stock. Place your orders now at ERA e-store or get it from any service counters at ERA APAC Centre or Mountbatten Square.

Make your purchase:
<https://bit.ly/myERAeStore>

RES Examination

October 2020 RES Examination

[Registration opens on 28 Sep 2020]

**Limited Slots
Act Fast!**

<https://www.relc.org.sg/professional-qualifications/skills/cea-res>

Exam Location 1: Singapore Institute of Management (SIM)
Exam Location 2: SEAMEO Regional Language Centre (RELC)

Examination Slot 1	AM Session		Examination Slot 3	AM Session	
17 Oct 2020 (Saturday)	9.30am to 12pm	Paper 1	19 Oct 2020 (Monday)	9.30am to 12pm	Paper 1
18 Oct 2020 (Sunday)	9.30am to 12pm	Paper 2	20 Oct 2020 (Tuesday)	9.30am to 12pm	Paper 2
Examination Slot 2	PM Session		Examination Slot 4	PM Session	
17 Oct 2020 (Saturday)	3pm to 5.30pm	Paper 1	19 Oct 2020 (Monday)	3pm to 5.30pm	Paper 1
18 Oct 2020 (Sunday)	3pm to 5.30pm	Paper 2	20 Oct 2020 (Tuesday)	3pm to 5.30pm	Paper 2

November 2020 RES Examination

[Not open for registration yet]

Exam Location: To be confirmed

Examination Slot 1	AM Session		Examination Slot 3	AM Session	
26 Nov 2020 (Thursday)	9.30am to 12pm	Paper 1	28 Nov 2020 (Saturday)	9.30am to 12pm	Paper 1
27 Nov 2020 (Friday)	9.30am to 12pm	Paper 2	29 Nov 2020 (Sunday)	9.30am to 12pm	Paper 2
Examination Slot 2	PM Session		Examination Slot 4	PM Session	
26 Nov 2020 (Thursday)	3pm to 5.30pm	Paper 1	28 Nov 2020 (Saturday)	3pm to 5.30pm	Paper 1
27 Nov 2020 (Friday)	3pm to 5.30pm	Paper 2	29 Nov 2020 (Sunday)	3pm to 5.30pm	Paper 2

Events/ Training Updates

WEEKLY WEBINARS

MON 21 SEP	TUE 22 SEP	WED 23 SEP	THU 24 SEP	FRI 25 SEP
10am-12pm Monthly Award Ceremony and DD Meeting By: Marcus Chu (COO)	10am-12pm Recruitment via Facebook (Online Free Session) UTE 1 By Kelvin Neo (GDD)	2pm-4pm Real Estate Sales System To Achieve 6-Figure Income Consistently in Any Market Situation By Roy Chong (AGDD) *RSVP #2	10am-12pm Marketing Private Property in Uncertain Times USS 2 By Ryan Cheang (DD)	10am-12pm Secrets of the Young Achiever By Ivan Lam (GDD) & Justin Ngai (ADD) *RSVP #6
	8pm-10pm ENCORE Penrose: The Perfect Entry and Exit Strategy of a Savvy Investor UCS By Marcus Chu (COO) *RSVP #1	8pm-10pm Leedon Green Showflat Live By Cynthia Lee (SMD), K K Yong (SMD) & Sam Edward Chu (MD) *RSVP #3	2pm-4pm Hyll On Holland: Maximise Your Property Investment Opportunities Like a Winner UAS By Kevin Lim (CAD) *RSVP #4	2pm-4pm Instagram Marketing (Online Free Session) USM 3 By Sophia Ng (DD)
			2pm-4pm Embracing The Past And Exploring The Future Together Towards Digitalization By Alvin Lim (AGDD), Syafiq Focus (SGDD), Matthew Xu (GDD), Tiger Ng (GDD), James Poh (DDD), Zenn Tan (DDD) & Anthony Ong (DD) *RSVP #5	8pm-10pm ERA International Projects Showcase (Thailand) UCS By Dennis Chee (EGDD), Mike Cheah (ADD) & Leoric Cheok (MM) *RSVP #7
● Ultimate Agent Training ● Project Focus Training ★ For Consumers 👤 Invite Your Non-ERA Salespersons				

All training (UAT & PFT) comes with 2 Generic CPD Credits

To register for all **ONLINE TRAINING** UAT: uat.com.sg

*RSVP

- #1: bit.ly/PenroseUCS_22Sep | #2: bit.ly/RC-23Sep
 #3: bit.ly/LG_SF_LIVE_23Sep_8pm
 #4: bit.ly/HollandUAS_24Sep
 #5: bit.ly/AL-24Sep | #6: bit.ly/IL-25Sep
 #7: bit.ly/Thailand25Sep

“Keep hustling, because no one else is going to do it for you.”

- Ryan Cheang
Division Director



Estate Agent Licence No. L3002382K

Upcoming CEA Registration Renewal

- ✓ Each of us require 4 x Professional and 2 x Generic CPD credits (4P2G).
- ✓ For those of you that have completed 6 x Professional (6P), you have not yet fulfilled the CPD requirements.
- ✓ You need to clock another 2 x Generic CPD credits before 30 Sep 2020, so that you can renew your registration from 1-31Oct 2020.
- ✓ You can do so by attending any of ERA daily webinar training now.

Check CPD & Work Kit Status by Team Leader via MyERA & iERA

The screenshot displays the MyERA & iERA web application interface. At the top is a dark red navigation bar with the following menu items: myBusiness, Projects, CMA & Listings, Tech Tools, Human Resource, Admin, Corp Comms, and Trainings & Sem. Below this bar, the interface is divided into four main columns. The first column, 'My Profile', contains links for View Profile, Update Profile, iJoinERA - Application Status, Marketing Templates, and ERA Work Kit 2021 Payment (highlighted with a red box and a 'New' badge). The second column, 'My Division Groups', includes Performance, Top Achievers Challenge, and Ex-ERA Agents (Year 2010 to 2019). The third column, 'My Division', lists Performance, Top Achievers Challenge, Ex-ERA Agents (Year 2010 to 2019), APBC 2019 Award Winners, and CEA CPD Status (highlighted with a red box and a 'New' badge). The fourth column, 'My Team / My Own', contains links for Payment Received By ERA, Own Performance, Team Performance, Downlines Info, Listings, MOP/SSP/Rental Status, Associate Promotion, and CEA CPD Status (highlighted with a red box and a 'New' badge'). A large, semi-transparent 'ERA REAL ESTATE' watermark is centered over the middle columns.

myBusiness Projects CMA & Listings Tech Tools Human Resource Admin Corp Comms Trainings & Sem

My Profile

- » View Profile
- » Update Profile
- » iJoinERA - Application Status
- » Marketing Templates
- » ERA Work Kit 2021 Payment **New**

My Division Groups

- » Performance
- » Top Achievers Challenge
- » Ex-ERA Agents (Year 2010 to 2019)

My Division

- » Performance
- » Top Achievers Challenge
- » Ex-ERA Agents (Year 2010 to 2019)
- » APBC 2019 Award Winners
- » CEA CPD Status **New**

My Team / My Own

- » Payment Received By ERA
- » Own Performance
- » Team Performance
- » Downlines Info
- » Listings
- » MOP/SSP/Rental Status
- » Associate Promotion
- » CEA CPD Status **New**

Procedure on Renewal of Salespersons

- <https://www.cea.gov.sg/professionals/salesperson-registration-matters/renewal-of-salesperson>



Key Renewal Time line for Salespersons

By 30 September 2020



- Salesperson (including KEO and practising director/partner) has to **meet Continuing Professional Development (CPD)** requirements.
- Salesperson (including KEO and practising director/partner) must **not be in arrears** of Central Provident Fund (CPF) MediSave contributions.

1 to 31 October 2020



- Salesperson (including KEO and practising director/partner) must complete the Renewal Survey.
- Salesperson (including KEO and practising director/partner) submits the salesperson renewal application to the estate agent.

Please make sure that your CPD and Medisave requirements are all fulfilled by 30 September 2020

For Teammates with Medisave issues

Salespersons who face financial difficulty can **approach CPF Board** to work out an instalment plan, or to review/extend your instalment payments if you already have an existing instalment plan. You can either:

1. Login via your SingPass to “My CPF Online Services” in [CPF Board’s website](#) to submit a request to settle your outstanding MediSave contributions via a GIRO instalment plan, or
2. Write-in to CPF Board at SELF-EMPLOYED@CPF.GOV.SG.

ERA RECRUITMENT PACKAGE 2021 (For Joiners from October 2020)

Experienced Agents

1. No Penalty- No income or $< \$20k$; Income $> \$20k$
2. Penalty $< \$1k$ - Income proof $> \$20k$
3. Penalty $= > \$1k$ - Income proof $> \$20k$
4. Penalty $< \$1k$ – No income proof or $< \$20k$

New Agents

Passed RES Exam

No experience



Recruitment Package 2021 – Individual Scheme (Experienced Agents with >\$20k income proof)



(A) Applicable for Joiners from October 2020:

Scenario 1, No penalty

- CEA Fee : Experienced agent PAYS \$0 for 2021 & 2022. *(PAID by ERA for 2 consecutive years)*
- Work Kit : Experienced agent PAYS \$0 for 2021 & 2022. *(PAID by ERA for 2 consecutive years)*
- Fully subsidised online Training to empower you with the knowledge and skills to kick-start your career in ERA.
- With income proof of more than \$20K for past 12 months , Joiner receives \$500 Cash; on top of that, Recruiter receives additional \$500 cash incentive (\$1000 in total).

Cost Breakdown of ERA Joiner Package	2021 (Year 1)	2022 (Year 2)
CEA Registration Fee	\$230.00	\$230.00
CEA Admin Fee	\$ 53.50	
ERA Work Kit Package (Indemnity Insurance + 2 boxes of business cards + 1 ERA lanyard + iERA App + ERA project App.	\$180.00	\$180.00
No penalty from previous company. For joiner with >\$20k income proof, joiner receive \$500 & recruiter receive \$500	\$1,000	
Total Payment = \$0.00 (Total Savings = \$1,873.5)	\$1,463.50 (PAID by ERA)	\$410 (PAID by ERA)

Recruitment Package 2021 – Individual Scheme (Experienced Agents with >\$20k income proof)



(B) Applicable for Joiners from October 2020:

Scenario 2, with penalty <\$1000

- With income proof of more than \$20K for past 12 months , up to \$1k will be awarded to reimburse the penalty; the difference of \$1k less penalty will be awarded to the Joiner and Recruiter equally.
- Example: Joiner has a penalty of \$600, ERA will reimburse Joiner the penalty of \$600 incurred to the previous agency. Remaining \$400 will be awarded and shared equally between Joiner (\$200) and Recruiter (\$200).

Cost Breakdown of ERA Joiner Package	2021 (Year 1)	2022 (Year 2)
CEA Registration Fee	\$230.00	\$230.00
CEA Admin Fee	\$ 53.50	
ERA Work Kit Package (Indemnity Insurance + 2 boxes of business cards + 1 ERA lanyard + iERA App + ERA project App.	\$180.00	\$180.00
Penalty from previous company <\$1k. Joiner with >\$20k income proof, upto \$1k will be awarded to reimburse the penalty; the difference of \$1k be awarded to joiner & recruiter equally	\$1,000	
Total Payment = \$0.00 (Total Savings = \$1,873.5)	\$1,463.50 (PAID by ERA)	\$410 (PAID by ERA)

Recruitment Package 2021 – Individual Scheme (Experienced Agents with >\$20k income proof)



(C) Applicable for Joiners from October 2020:

Scenario 3, with penalty => \$1000

- With income proof of more than \$20K for past 12 months , up to \$1000 will be awarded to reimburse the penalty. As the full \$1000 has been used to reimburse the joiner, there will be no additional cash incentive for both Joiner and Recruiter.

Cost Breakdown of ERA Joiner Package	2021 (Year 1)	2022 (Year 2)
CEA Registration Fee	\$230.00	\$230.00
CEA Admin Fee	\$ 53.50	
ERA Work Kit Package (Indemnity Insurance + 2 boxes of business cards + 1 ERA lanyard + iERA App + ERA project App.	\$180.00	\$180.00
Penalty from previous company => \$1k. Joiner with >\$20k income proof, upto \$1k will be awarded to reimburse the penalty.	\$1,000	
Total Payment = \$0.00 (Total Savings = \$1,873.5)	\$1,463.50 (PAID by ERA)	\$410 (PAID by ERA)

Recruitment Package 2021 – Individual Scheme

Experienced Agents without or <\$20k income proof



(D) Applicable for Joiners from October 2020:

Scenario 4, with penalty but no income proof or less than \$20k income proof

- Without income proof of more than \$20K for past 12 months , recruited by a joiner with \$20k income proof within 30 days of submission, both joiners' penalties of up to \$1,000 each will be reimbursed!
- Up to a total of 10 joiners, as long as 5 of them have income > \$20k for past 12 months, we will have all the joiners' penalties up to \$1,000 each in existing agency reimbursed.
- For 11 joiners and above team recruitment, special team incentive scheme can be tailored with ERA management.

Cost Breakdown of ERA Joiner Package	2021 (Year 1)	2022 (Year 2)
CEA Registration Fee	\$230.00	\$230.00
CEA Admin Fee	\$ 53.50	
ERA Work Kit Package (Indemnity Insurance + 2 boxes of business cards + 1 ERA lanyard + iERA App + ERA project App.	\$180.00	\$180.00
Penalty from previous company. Joiner with <\$20k income proof, up to \$1k will be awarded to reimburse the penalty if recruited by a joiner with \$20k income proof within 30 days of submission.	\$1,000	
Total Payment = \$0.00 (Total Savings = \$1,873.5)	\$1,463.50 (PAID by ERA)	\$410 (PAID by ERA)

Recruitment Package 2021 – Individual Scheme (New Agents)



(E) Applicable for Joiners from October 2020:

- CEA Fee : New agent PAYS \$0 for 2021 & 2022. *(PAID by ERA for 2 consecutive years)*
- Work Kit : New agent PAYS \$0 for 2021 & 2022. *(PAID by ERA for 2 consecutive years)*
- On-line Training to Empower you with the knowledge and skills to kick-start your career in ERA.

Cost Breakdown of ERA Joiner Package	2021 (Year 1)	2022 (Year 2)
CEA Registration Fee	\$230.00	\$230.00
CEA Admin Fee	\$ 53.50	
ERA Work Kit Package (Indemnity Insurance + 2 box of business cards + 1 ERA lanyard + iERA App + ERA project App.	\$180.00	\$180.00
Total Payment = \$0.00 (Total Savings = \$873.5)	\$463.50 (PAID by ERA)	\$410 (PAID by ERA)

Team Recruitment Package 2021 – Team > 11 joiners



Special TEAM INCENTIVE scheme TAILORED to joiners' needs & UNIQUE to individual divisions.

**OPEN for discussion with ERA management

**subject to approval by management, terms and conditions apply.



Recruitment Package 2021 from October 2020: Summary of what ERA offers to JOINERS



- ERA pays for CEA fee for 2 consecutive years (2021 & 2022). No income proof is required.
- ERA Pays for Work Kit for 2 consecutive work years (2021 & 2022)– Professional Indemnity insurance, 2 box of Business cards, 1 ERA Lanyard, iERA App & ERA Project App.
- Up to \$1k penalty reimbursement and cash incentives for joiner & recruiter (with income proof of more than \$20K in the past 12 months)
- Up to \$1k penalty reimbursement for another joiner (without income proof of more than \$20K in the past 12 months) when recruited by a joiner with \$20k income proof within 30 days of submission.
- Special TEAM JOINING INCENTIVE scheme tailored to >11 joiners team. (Open for discussion with ERA management)
- COMPREHENSIVE TRAINING for new & experienced joiners.

RECRUITMENT PACKAGE COMPARISON

(For Joiners from October 2020)

Recruitment Packages 2021 – Individual Salesperson



- Experienced agents.
- Income proof of more than \$10K for past 12 months.

Other EA Admission	2021
CEA License Fee	\$230
CEA Application Fee	\$ 53.50
Indemnity Insurance	\$149.00
Convention Package	\$128.00
Estate Agent Card	\$ 20.00
Total Payment by Joiner = \$0.00 for 1 year.	\$580.50 *FREE

- Experienced agents.
- Income proof of more than \$20K for past 12 months.

ERA Admission	2021	2022
CEA License Fee	\$230	\$230.00
CEA Application Fee	\$53.50	
Work Kit (Indemnity Insurance + biz cards + lanyard + ERAPro app	\$180.00	\$180.00
Up to \$1k penalty reimbursement*	\$1,000	
Total Payment by Joiner = \$0.00 for 2 years.	\$1,463.50 (PAID by ERA)	\$410 (PAID by ERA)

Other EA Incoming Salesperson pay : \$0 for 1st YEAR 2021 only.

ERA Incoming Salesperson pay \$0 for 2021-2022 (2yrs consecutive) + **RECEIVES \$1K CASH***

***For ERA, up to \$1k will be awarded to reimburse the joiner's penalty; the difference of \$1k and penalty be awarded to joiner & recruiter equally.**

In comparison, ERA Pays \$1,873.5 for Joiner! Other EA pays \$580.5 for Joiner. (difference is \$1,293 or >223% more)

Recruitment Packages 2021 – Individual Salesperson

- Experienced agents
- Income proof of less than \$10K for past 12months.

Other EA Admission	2021
CEA License Fee	\$230
CEA Application Fee	\$53.50
Indemnity Insurance	\$149.00 *FREE
Convention Package	\$128.00 *FREE
Estate Agent Card	\$ 20.00 *FREE
Total Payment by Joiner = \$283.50	\$283.50 (PAYABLE by Joiner)

- Experienced agents.
- Income proof of less than \$20K for past 12months.

ERA Admission	2021	2022
CEA License Fee	\$230	\$230.00
CEA Application Fee	\$ 53.50	
Work Kit (Indemnity Insurance + biz cards + lanyard + ERAPro app	\$180.00	\$180.00
Total Payment by Joiner = \$0.00 for 2 years.	\$463.50 (PAID by ERA)	\$410 (PAID by ERA)

Other EA Incoming Salesperson pays \$283.50 for CEA license & application fee in 2021.

ERA Incoming Salesperson pays \$0.00 for 2021 + 2022 (absolutely zero joining fee for 2 years!)

In comparison, ERA pays \$873.5 for Joiner. Other EA pays \$297 for Joiner. (difference is \$576.5 or > 194% more)

Recruitment Packages 2021 – Individual Salesperson



- New RES salesperson joining from 1st Nov 2019.

Other EA Admission	2021
CEA License Fee	\$230
CEA Application Fee	\$ 53.50
Indemnity Insurance	\$149.00 *FREE
Convention Package	\$128.00 *FREE
Estate Agent Card	\$ 20.00 *FREE
Total Payment by Joiner = \$168.50	\$283.50 (PAYABLE by Joiner)

ERA Admission	2021	2022
CEA License Fee	\$230	\$230.00
CEA Application Fee	\$ 53.50	
Work Kit (Indemnity Insurance + biz cards + lanyard + ERAPro app	\$180.00	\$180.00
Total Payment by Joiner = \$0.00 for 2 years.	\$463.50 (PAID by ERA)	\$410 (PAID by ERA)

Other EA Incoming Salesperson pays \$283.50 for CEA license & application fee in 2021 only.

ERA Incoming Salesperson pays \$0.00 for 2021 + 2022 (absolutely zero joining fee for 2 years!)

In comparison, ERA pays \$873.50 For Joiner. Other EA pays \$297 for Joiner. (difference is \$576.5 or >194% more)

Recruitment Packages 2021 – Other Criteria for Waiver of Joining Fee for Inactive Agents



Other EA CRITERIA	ERA CRITERIA
- To qualify, must recruit minimum 5 salesperson.	- NO minimum salesperson / restrictions.
- For every 2 recruits with \$20k income proof for the past 12months, 1 will be absorbed as FOC joining fee even with no income proof for the past 12months.	- ALL joiners without income proof get 2 years CEA renewal + registration + work kit WAIVER (paid by ERA).



Recruitment Packages 2021 : PENALTY Reimbursement Package



Other EA Reimbursement

- Production less than \$20K, no penalty reimbursement.
- Production of \$20K to \$50K in last 12 months : refund of CEA renewal fee up to \$1K.
- Production > \$50K in last 12 months : refund of CEA renewal fee up to \$1K + training and recruitment fee up to \$500.
- Production of > \$200K in the last 12 months : refund of CEA renewal fee up to \$1K + training and recruitment fee up to \$500 + other refund subject to management approval.

ERA Reimbursement

- For joiner with <\$20k income proof for last 12 months, up to \$1k will be awarded to reimburse the penalty if recruited by a joiner with \$20k income proof within 30 days of submission.
- Up to a total of 10 joiners, as long as 5 of them have income > \$20k for past 12 months, we will have all the joiners' penalties up to \$1,000 each in existing agency reimbursed.
- For 11 joiners and above team recruitment, special team incentive scheme can be tailored with ERA management.
- For joiner with > \$20k income proof for last 12 months, up to \$1k will be awarded to reimburse the joiner's penalty from previous company; the difference of \$1k and penalty be awarded to joiner & recruiter equally.

Recruitment & Attrition Result (Jan-Aug2020)

Recruitment of other EA: 178

Attrition to other EA : 112

Savills salespersons invited to port over via Hutton portfolio renew with Huttons in mid Oct

Savills Residential, Huttons Asia to merge in further sector consolidation

Integration will let Savills' associates participate in large number of projects Huttons is handling

By Kalpana Rashniwala
kalpana@sph.com.sg
@KalpanaBT

Singapore
THE consolidation among property agencies here continues. This time around, Savills Singapore's associates arm – Savills Residential – will merge with Huttons Asia.

Savills Singapore is also Huttons' largest shareholder.

The move will see Huttons strengthen its current pool of 3,044 brokers, with all 582 Savills commission-only residential brokers being invited to join.

This is expected to enhance Huttons' capabilities in clinching appointments from developers to market their residential projects for sale.

Savills Residential is fully owned by Savills Singapore, which is part of the UK-listed company.

Marcus Loo, chief executive officer

of Savills Singapore, said: "This integration with Huttons, a dominant local player, presents a fantastic opportunity for Savills' residential associate brokers to access a larger marketplace, enabling them to participate in the large number of projects that Huttons is currently handling."

The terms of the merger have been agreed, and the deal will be completed this month, said Chris Marriott, the CEO of Savills South East Asia. He declined to comment on the dollar value pegged to the transaction.

The post-merger business will trade as "Huttons - in association with Savills" and, as the largest shareholder, Savills Singapore will be represented on the board of Huttons Asia through Mr Marriott.

Currently, Savills is not represented on the Huttons board.

Huttons is a home-grown property agency set up in 2002. Savills Singapore acquired a stake in the company in 2005.

The other shareholders of Huttons Asia include Peggy Ngiam, its key executive officer, and Loke Tuck Choy; both are executive directors.

Said Mr Marriott: "We have had a long-standing interest in Huttons... and welcome the opportunity to take a more active position on the board and complement Huttons in their future growth in this important market."

Ms Ngiam noted that the "ability to draw on a globally recognised interna-

business in Singapore, overseen by Marcus Loo."

In a joint statement, Huttons and Savills said: "The enhanced board will focus on strengthening services to their clients... through a newly expanded agency force and access to international markets, in particular China. In doing so, they will leverage on their

PropTech and digital marketing knowledge, thereby broadening the opportunities for their brokers."

Post-merger, Huttons will retain its fourth position in terms of the number of property agents. Assuming all the Savills Residential brokers come on board, Huttons will have a total of 3,626 agents.

The top three agencies are: PropNex, with 8,727 agents, followed by ERA Realty Network (7,321 agents) and OrangeTee & Tie (4,359 agents).

SRI is in fifth position, with 960

agents. These figures were provided to *The Business Times* by the respective agencies on Sunday.

Market observers say the merger between Savills Residential and Huttons may be seen as the latest in the series of consolidations among property agencies in recent years. That said, this deal is unique given that Savills Singapore is already Huttons' largest shareholder.

Commenting on the proposed merger, a veteran analyst said: "If you don't have a certain critical mass of agents, it won't easily tick all the boxes for developers' criteria in selecting sales marketing agents for their residential projects."

Another industry player noted that Savills Residential has been losing some agents lately and that it does not have as many project marketing appointments as the bigger boys. "Huttons does get major appointments but it seems to have lost some of its shine in the past four or five years."

PropNex chief executive officer Ismail Gafoor noted that the property agency business has become more

challenging since the introduction of the total debt servicing ratio (TDSR) framework in late-June 2013, which led to a slowdown in developers' private home sales volumes. The situation has been exacerbated by the July 2018 property cooling measures.

SRI co-founder Bruce Lye expects the consolidation to continue. "In a downturn, we can expect to see the smaller agencies (those with under 300 brokers) latching onto the bigger agencies, which have better resources and more opportunities to clinch residential project marketing appointments."

The wave of consolidations include PropNex's merger with Dennis Wee Group in 2017.

In the same year, OrangeTee's associates arm joined forces with Edmund Tie & Company Property Network to fend off competition by setting up a joint-venture company, OrangeTee & Tie.

In 2018, ERA entered into separate deals with CBRE Realty Associates and HSR International Realtors to absorb their agents into ERA as these companies were shutting down.

Last year, PropNex took over agents from Global Alliance Property.

Huttons Group appoints CDL's chief revenue officer as new CEO

Mark Yip, who succeeds Goh Kee Nguan, brings "a wealth of experience from the developer's perspective"

By Rachel Chia
rchia@sph.com.sg
@RachelChiaBT

Singapore

REAL estate agency Huttons Group has appointed Mark Yip as its new chief executive officer (CEO) with effect from Nov 1 this year, it said in a statement today.

Mr Yip succeeds Goh Kee Nguan, who resigned on Aug 12 to pursue other business interests, Huttons Group said.

It thanked Mr Goh for his leadership over the past seven years, and his role in accelerating the adoption of technology among associates.

The company said Mr Yip's appointment comes as the firm em-

barks on "a new chapter of growth with new partners from Savills and Century 21".

Earlier this month, Huttons Asia announced a merger with the residential projects sales business of Savills Singapore. Savills Singapore is Huttons Asia's largest shareholder.

Huttons executive director Loke Tuck Choy said Mr Yip's appointment, in addition to the Savills merger, will put the company in good stead to secure more projects.

Mr Yip was formerly the chief marketing officer of City Developments Limited (CDL), a position he was appointed to in 2014.

He was subsequently re-designated as chief revenue officer in Feb-

ruary 2018, responsible for driving revenue growth and revenue-generating activities through departments and countries.

In addition, Mr Yip was also chief executive of CDL China from April 2016. He oversaw the management of the group's investments and development projects in China, and developed and implemented its real estate investment and business strategies.

Before joining CDL, Mr Yip was a deputy director at Far East Organization, focusing on sales planning and operations. Other key senior management positions he has held include chief executive of Royal Sporting House, Malaysia, director of PUMA, and general manager of ComfortDelGro Bus.

Savills South East Asia chief executive and Huttons director Chris Marri-

ott said Mr Yip brings "a wealth of experience from the developer's perspective".

"His industry experience, coupled with his past regional roles, bodes well for the company's vision to solidify our position in the local and regional market," he added.

Huttons Group on Monday also unveiled its refreshed vision and mission. As part of its new mission, it is looking to excel in IT, training and sales skills.

Huttons executive director and key executive officer Peggy Ngiam said the company's priority is to create better value for clients and agents in the "new digital world". It had already invested in online learning before the Covid-19 pandemic hit, and will continue to set aside a portion of its revenue every year for digital transformation to make its agents "future-ready", she added.



Mr Yip's appointment comes as Huttons Group embarks on "a new chapter of growth with new partners from Savills and Century 21".

Marketing & Communication

ERA Brand

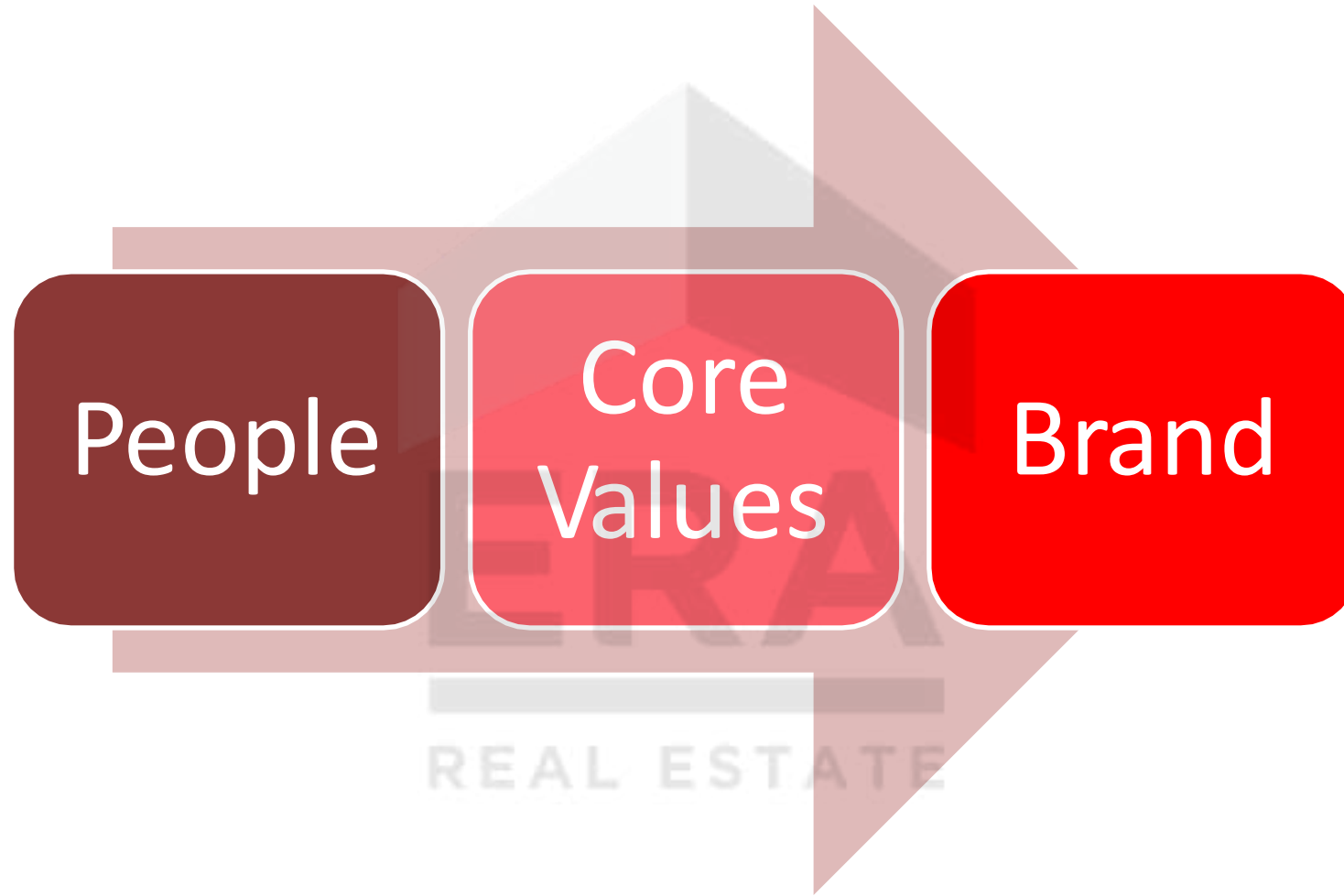


ERA Brand is

1. Company's Most Valuable Asset
2. Our Promise to our Customers



ERA Culture & Branding



ERA Core Values



ERA Vision Statement

ERA will be the real estate company of choice for consumers & real estate agents because:

ERA Marketing Associates are ethical, forward-thinking & result-oriented professionals who take a proactive approach to real estate, therefore real estate agents can be sure that they'll have the best tools & training to accomplish the job at hand.

Consumers will have the total confidence that they are dealing with an ERA Real Estate Professional, expressing the highest level of service & integrity.

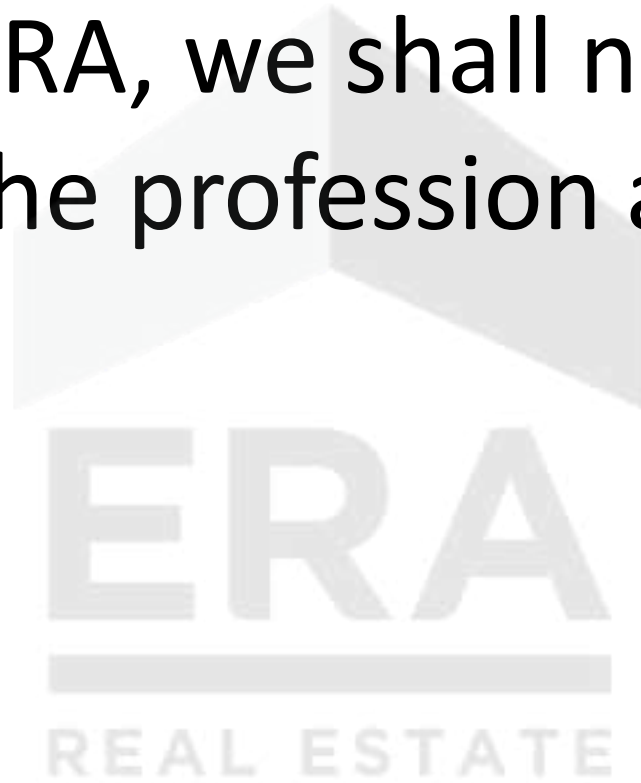


Ethical
Result Oriented
A-star Service

We are ERA, We are Trusted Professionals.

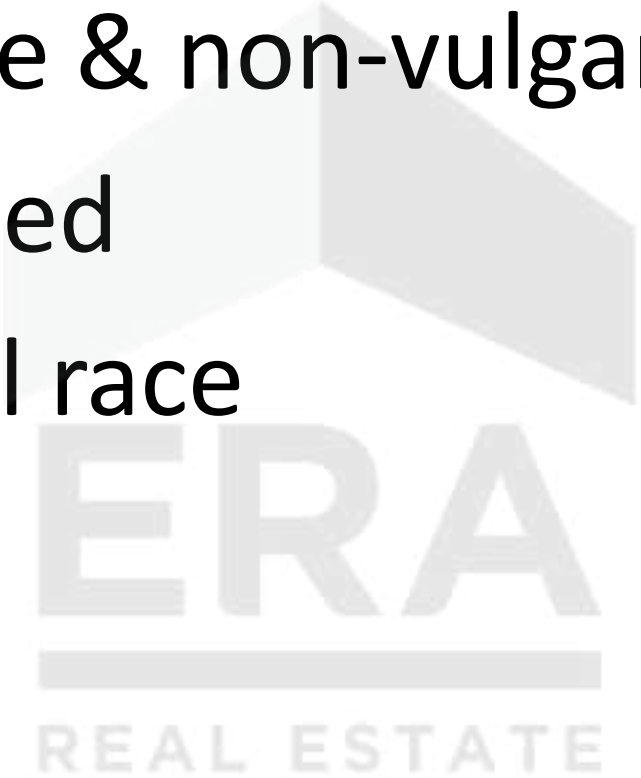
Marketing Communication

Because we are ERA, we shall never do anything that will tarnish the profession and ERA brand.



What are good communication

- Non-provocative & non-vulgarity
- No religion biased
- Respect cultural race



What are they trying to achieve?
Are you a Trusted Professional?



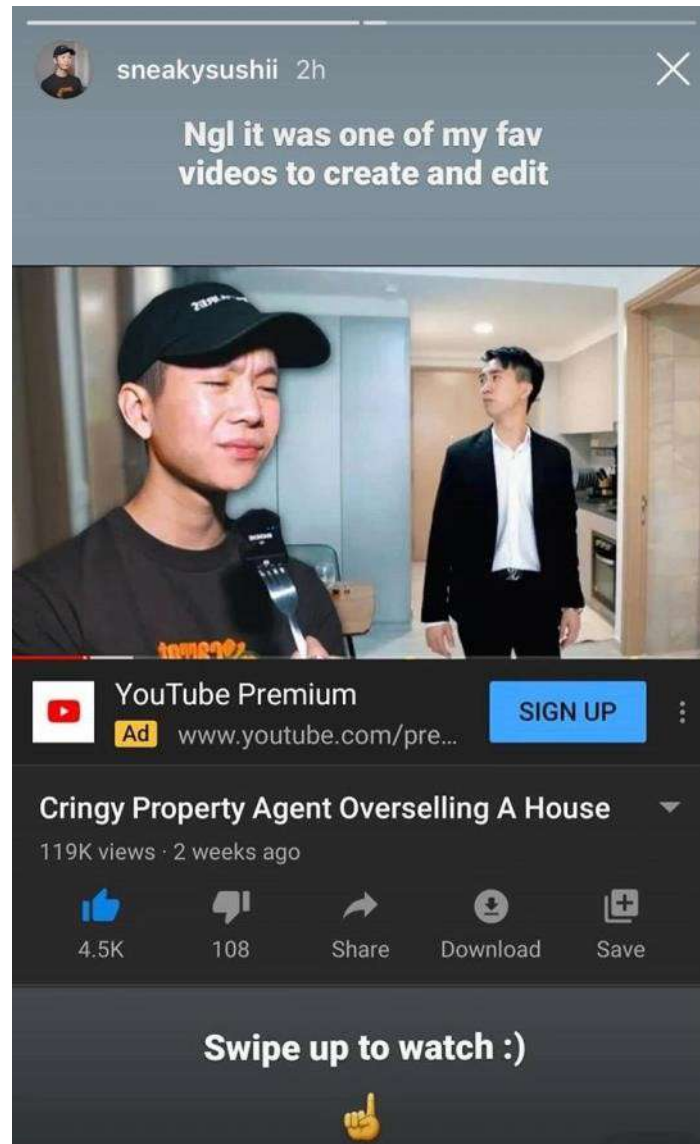
Real estate agent couple dance & wear ethnic Indian clothing to sell HDB flat to minorities

The couple has since apologised and said that it was 'insensitive' of them to allow the 'inappropriate event' to occur.

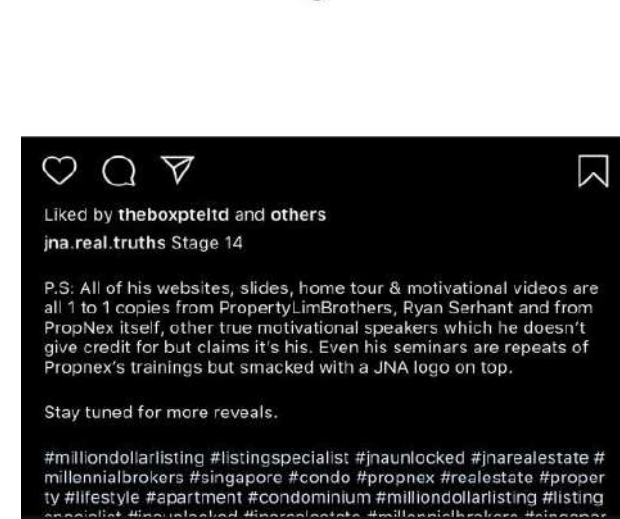
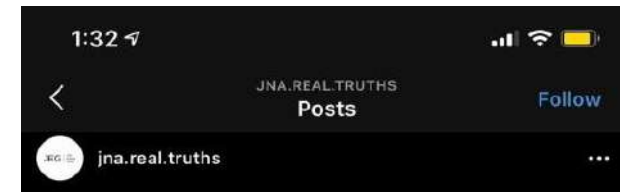
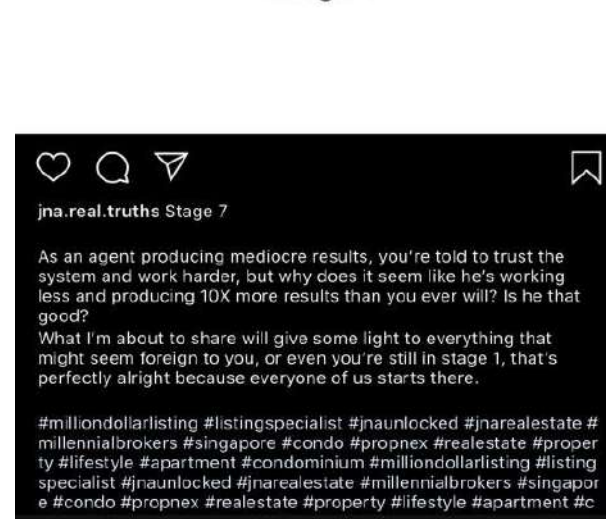
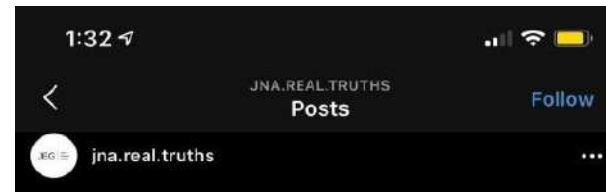
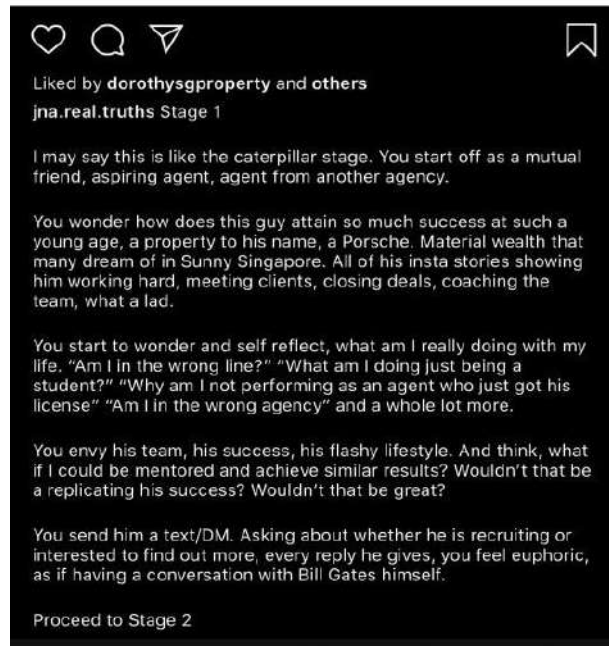
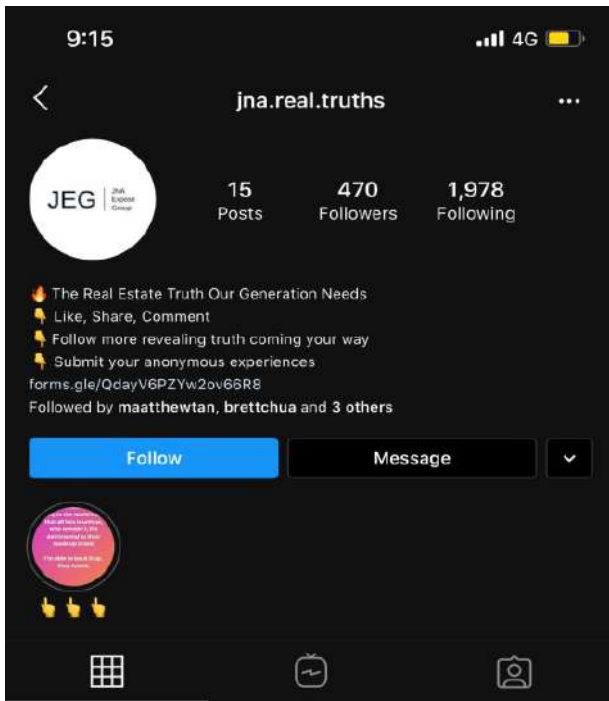
Jane Zhang | September 14, 2020, 11:30 PM



Reverse marketing?



<https://instagram.com/jna.real.truths?igshid=1cb7nigjqkxs1>



<https://instagram.com/jna.real.truths?igshid=1cb7nigjqkxs1>

JEG jna.real.truths 3m

Just had confirmation that our industry leaders are well aware of them replicating their materials for quite some time, but they choose focus on the big picture and generating value for the industry instead

JEG | Jervis Exposé Group

Relieved to know

Several senior management individuals in the same agency reached out to me and had interviewed those who had left (agents & non agents) and heard similar stories and are aware

They wish to keep their identities and convos private but can't do much because it would be a conflict of interest within the same agency

8:39 4G

From create mode 5w

He himself and the people under him will deny to the world's end that all this is untrue, who wouldn't, it's detrimental to their made up brand

I'm able to back it up. Stay tuned.

9:13 4G

I used to know him from NS, and even back then I could tell that his character was a bit off. Nothing very obvious that will put people off, but more of the small things that you can tell he is someone who is sly and self centred who will take advantage of people. That was why when I saw this exposé on his shady work behaviour, I wasn't very surprised. I can tell you that he will definitely play victim and try to make this into a publicity stunt rather than face the claims head on. Typical bloodsucker.

8:39 4G

I have been seeing his stories and have personally experienced his shit before

The amount of lies he feed people

Just to get a deal is nasty

Yes

His logo for one, he did not pay the person nor give credit to the person

He just claimed it as his

Which logo

JNA

**Marketing communication reveals
the true culture of a company.**

**Case studies on a recent Marketing
communication of ERA & other EA.**



Loves

FOR
7,300
TEAMMATES

ERA PUMPS ADDITIONAL \$4M COVID-19 RENEWAL PACKAGES

			AMOUNT
1	2021 Renewal Registration & Application Fees	ERA Pays	\$283. ⁵⁰
2	2020 Professional Competency CPD Courses	ERA Pays	\$76. ⁰⁰
3	2020 Conference Fees	ERA Waives	\$180. ⁰⁰
Total Renewal Incentives Per Teammate			\$539. ⁵⁰

*T&Cs apply, please refer to the Memo for Additional COVID-19 Renewal Packages in [myERA](#) > Human Resources > HR Documents.

In light of the Covid-19 situation, we are glad to announce that \$4 million has been invested to help you cover some of your business costs. Under this additional support, ERA Teammate can save up to \$539.50 per person.

Over \$7.3m

CAREER ENHANCEMENT PACKAGE (PCEP)

in Enhancing Salespersons Professionalism for Business Continuity
in The Real Estate Industry



\$835.00 worth of financial assistance, digital tools
support and training subsidies for each PropNex Salesperson

DIGITAL TRANSFORMATION TOOLS

TOTALLING
\$3.05M

- ✓ Subsidised digital solutions for all salespersons in adopting technology



PropNex Gives
\$350.00

2021 TRAINING SUBSIDIES

TOTALLING
\$2.95M

- ✓ **FREE** 2021 Continuing Professional Development (CPD) Training Fee
- ✓ **FREE** 2021 Training Roadmap Fee
- ✓ **FREE** 2021 Convention Fee cum Training

PropNex Gives
\$335.00

CASH SUPPORT & SAVINGS

TOTALLING
\$1.3M

- ✓ **\$100 cash** support for every salesperson by January 2021.
- ✓ Savings of \$50 on the salespersons' 2021 Professional Indemnity Insurance (PII) premium

PropNex Gives
\$150.00



**Terms & Conditions apply, to refer to Virtual Office, Career Enhancement Package.*



OTHER EA's CLAIM #1:
*Digital Transformation of
\$3.05M*

Other EA's Claim #1

Digital Transformation Tools: \$350 Per Agent | \$3.05M

The \$350 is broken into two parts:

- \$300 Subsidy – For Pre-Launch Landing Page
- \$50 Subsidy – For Zoom

FACT: Digital Transformation Tools is the basic support provided for all salespersons within the agency. Stating a dollar subsidy is a superficial claims to inflate headlines numbers to attract media coverage .

There is actually no subsidy for the Zoom account

Zoom Product	Lic Qty	Per Lic	Annual Total	CSM support	Remark
100 Enterprise Lic	100	\$180.00	\$18,000.00	No	Min. 1 Yr
500 Enterprise Lic	500	\$155.00	\$77,500.00	Yes	Min. 1 Yr
1000 Enterprise Lic	1000	\$133.00	\$133,000.00	Yes	Min. 1 Yr
1000 Enterprise Lic	1000	\$96.00	\$96,000.00	Yes	Min. 2 Yrs

Breakdown of Prices	Other EA Charging	100 Enterprise Lic	1,000 Enterprise Lic (2-Yr)
Retail Price	S\$299 (inflated)	US\$ 180 x 1.3 = S\$234	US\$ 96 x 2 Yr x 1.3 = S\$249
Digital Transformation Subsidy	S\$50	NA	NA
Final Price Per Agent	S\$249	S\$234	S\$249

ERA has released Not 1 BUT 7 Tech Tools in 2020

Super Tech Tools	Released in 2020
1 iERA	Launched in Feb'18. V7.31 released during Q3'20 CAD on Aug'20
2 ERApro	Launched in Jan'20, updated in Sep'20
3 Personal Web	Launched in Feb'20, new template coming soon
4 ERAprojects.sg	Launched in Apr'20, new project webs added every month
5 Project Web	Launched in May'20, new template coming soon
6 iERA Robo Advisor	Launched in Jun'20
7 New Launch Collection	Launched in Sep'20
#ERALOVES ERA AGENCY SUPPORT IS PRICELESS!!! #ONEERA	

Conclusion to Other EA Claim's #1

Digital Transformation Tools

Other EA Pays

- \$300 Subsidy For Pre-Launch Landing Page
- *\$50 Subsidy – For Zoom

*If the most expensive Zoom Enterprise Package is about S\$234, why is Other EA charging its own agents S\$299 and offer subsidy of S\$50 to make it \$249?

Did Other EA really pay \$3.05M?

ERA Provides for all ERA Teammates

1. iERA
2. ERApro
3. Personal Web
4. ERAprojects.sg
5. Project Web
6. iERA Robo Advisor
7. New Launch Collection

ERA strives to provide digital transformation services to all ERA teammates without stating a cost or subsidy

OTHER EA's CLAIM #2:
Digital Training Subsidies
\$2.95M

Fact: All ERA Online Training Has Been **FULLY PAID by ERA**

Breakdown of Items	Other EA Pays	ERA Pays	Remarks
CPD Training Fees	\$107	\$76	\$76 is ERA Teammates Bundle Rate. (RIA training fees are 40% lower than other EA's training school)
Company Online Training Fees	\$100 Credits (Only free for 4 classes, Agent pays \$25 per course thereafter.)	EVERY COURSE (*\$100)	ERA pays for ALL Online Training Courses. *For comparison, we can take the value of \$25 for every course x 4 courses = \$100
2020 Business Conference Fees	\$128	\$180	ERA Pays Your 2021 Work Kit of \$180 if you paid for your 2020 Business Conference Fees
Online Mobile e-Learning Gnowbe	NA	\$200	Per Agent
Total	\$335 per agent \$2.95 M	\$556 per agent \$4.05 M	ERA pays \$221 more per agent than other EA, \$1.1M more or 65% more!

Conclusion to Other EA's Claim :

Digital Training Subsidies

Other EA Pays	ERA Pays
• \$107 - CPD Training Fees • \$128 - Business Conference Fees • \$100 - Online Training Fees • Other EA collects \$25 per training per agent after 4 training.	• \$76 - CPD Training Fees • \$180 – 2020 Business Conference via 2021 Work Kit*. • \$100 - Online Training Fees • ERA collects \$0 from Teammates *ERA pays for your 2021 Work Kit if you've paid for your 2020 Business Conference Fees

OTHER EA's CLAIM #3:
Cash Support & Savings
\$1.3M

Fact: Business Cost for ERA Teammates is **ZERO**

*ERA Pays for 2021 Renewal Package + 2021 Work Kit**

Items	Other EA's Agent Pays	ERA Pays	Remarks
Free Renewal Packages	\$100 Cash for those who renew (Agent still pays \$183.50)	\$283.50	Other EA agents still pay \$183.50 for renewal.
2021 Professional Indemnity Insurance Premium	Collect less \$50 from agent (Agent still pays \$99 each to an insurance broker, which is owned by the EA directors)	\$180 (2021 Work Kit)*	ERA pays work kit \$180 which include FULL Insurance Premium for teammates who paid 2020 conference.
	Every Agent Pays \$283.50 for renewal. Other EA Receives \$2.46 M , instead of gives \$1.3M as claimed. Actual payment by EA is \$870k (8700 X \$100)	ERA Teammate Pays \$0 or \$180 for renewal ERA Pays \$463.50 or \$283.50 Per Teammate or Total Value of \$2.07 M to \$3.38M	ERA pays \$183.50 more per agents than other EA, minimum \$1.2M more or 138% more!

*Note: ERA pays for your 2021 Work Kit if you've paid for your 2020 Business Conference Fees.

Summary of Packages:
Point-by-Point

ITEMS	AGENT PAYS	OTHER EA PAYS	ERA TEAMMATE PAYS	ERA PAYS	Remarks
CEA RENEWAL	\$283.50	\$0	\$0	\$283.50	ERA Pays FULL \$283.50 per agent
CASH CREDITS	\$0	\$100*	\$0	\$0	*Other EA credit \$100 for renewal
CPD	\$0	\$107	\$0	\$76	\$76 is ERA Agent Bundle Rate. (RIA training fees are 40% lower than other EA training fees)
TRAINING CREDITS	\$25 Per Course after 4 Free Courses	\$100	\$0	\$100 (same value for comparison)	All ERA Online Training is Has been FULLY Paid By ERA.
GNOWBE ONLINE	NA	NA	\$0	\$200	ERA Pays for each Agent
BUSINESS CONFERENCES	\$0	\$128	\$180	\$0	Annual APBC incl. GALA FULL COURSE DINNER + 3 Quarterly CADs
WORK KIT (incl. PII)	\$99	\$50	\$0	\$180	ERA pays 2021 Work Kit if teammate has paid 2020 Business Conference Fees.
DIGITAL PLATFORMS	\$0	\$350	\$0	\$350 (using same value for comparison)	iERA, ERApro, Personal Web, Project Web, ERAprojects.sg. iERA Robo Advisor and New Launch Collection
TOTAL VALUE	AGENT PAYS \$382.50	WORTH \$835	ERA Teammates PAYS \$180	WORTH \$1,189.50	ERA PAYS IN TOTAL = \$8.68 M Other EA Pays \$7.26M ERA Pays 20% more

Other EA increasing sub-limit to \$300k:

*Professional Indemnity
Insurance For RES*

FACT: Professional Indemnity Insurance:

CEA Requirements = \$100,000

The table below sets out the CEA's requirements:

Policy Wording: Negligence-based, Cost inclusive

Category	Minimum Indemnity Limit*	Minimum Sub-limit for each	Maximum Deductible (in	Maximum Deductible (in
Estate agent with >500 salespersons	\$1 million	\$100,000	\$20,000	\$5,000

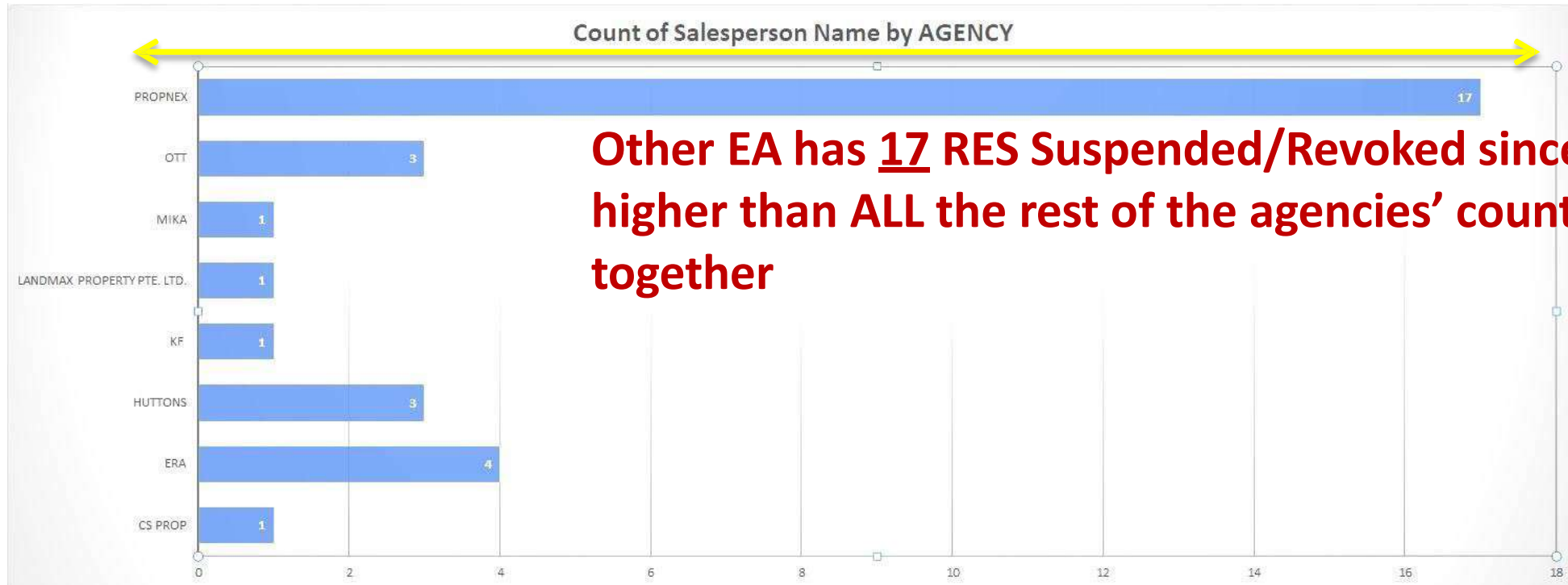
Reference from CEA Website:

<https://www.cea.gov.sg/professionals/estate-agents-licensing-matters/professional-indemnity-insurance>

**Why other EA Increase
Sub-limit (Sum Assured)
to \$300,000 ???**

Why Increase Sub-limit (Sum Assured) to \$300,000?

Reason#1: Highest number of complaints, license suspension & revoked since 2019



Reference from CEA Website:

<https://www.cea.gov.sg/consumers/revoked-estate-agent-suspended-salesperson>

**Why do agents from other EA have to
compulsory buy higher sum assured of \$300k?**

IS IT FAIR FOR AGENTS WITH
GOOD CONDUCT
TO INCURE HIGHER PREMIUM DUE TO
OTHERS' MISCONDUCT???

A Closer Look At Other EA PII

- Underwritten – Sompo Insurance Singapore
- Marketed by – SingCapital (earns commission from PII sold to other EA agents)
- Existing Premium is \$99
- New Increased Premium is now \$149
- \$50 subsidy **ONLY** applies to those who has made payment for their individual PII. If not, agent has to pay an **INCREASED PREMIUM** of \$149 moving forward.
- **Next question: Who is SingCapital?**

A Closer Look At SingCapital

DETAILS OF COMPANY

Entity Name:	SINGCAPITAL PTE. LTD.
Entity Number:	200508135N
Date Of Registration (dd/mm/yyyy):	14/06/2005
Country/Region Of Incorporation/Registration:	SINGAPORE
Date Of Change Of Name:	-
Former Name:	-
Type Of Company:	PRIVATE COMPANY LIMITED BY SHARES
Registered Office Address:	60 PAYA LEBAR ROAD #09-01 PAYA LEBAR SQUARE SINGAPORE 409051
Date Of Change Of Address:	11/08/2015
Principal Activity / Activities:	1)CORPORATE FINANCE ADVISORY SERVICES (66192) 2)MANAGEMENT CONSULTANCY SERVICES (GENERAL) (70201)
Status:	LIVE COMPANY
Status Date:	14/06/2005

CAPITAL STRUCTURE

Capital Structure:	No. Of Shares	Currency	Amount
ISSUED ORDINARY	300,000.00	SINGAPORE, DOLLARS	300,000.00
PAID-UP ORDINARY	-	SINGAPORE, DOLLARS	300,000.00

Note: The number of shares is displayed up to two decimal points.

CHARGE(S)

-

AUDITOR(S)

OFFICER(S) / AUTHORISED REPRESENTATIVE(S)

Name ID	Address Date Of Change Of Address	Nationality/Citizenship	Date Of Appointment/ Position Held
BAKER EDMUND MAURY [REDACTED]	[REDACTED]	SINGAPORE CITIZEN	11/05/2007 DIRECTOR
CHIA CHIOU KUAN [REDACTED]		SINGAPORE CITIZEN	14/06/2005 DIRECTOR
GURMIT SINGH S/O SADHU SINGH [REDACTED]		SINGAPORE CITIZEN	10/09/2012 SECRETARY
MOHAMED ISMAIL S/O ABDUL GAFOORE [REDACTED]		SINGAPORE CITIZEN	14/06/2005 DIRECTOR

SHAREHOLDER(S)

(Entity Numbers Prefixed with UF Or ACRA are Numbers allotted by ACRA for Purposed of Identification.)

Name ID	Nationality/Citizenship	Address Date Of Change Of Address
SINGCAPITAL HOLDINGS PTE. LTD. 201835385H	SINGAPORE	60 PAYA LEBAR ROAD #09-01 PAYA LEBAR SQUARE SINGAPORE 409051 17/10/2018
Type	No Of Shares	Currency
ORDINARY	300,000.00	SINGAPORE, DOLLARS

Note: The number of shares is displayed up to two decimal points.

A Closer Look At SingCapital Holdings

DETAILS OF COMPANY

Entity Name:	SINGCAPITAL HOLDINGS PTE. LTD.
Entity Number:	201835385H
Date Of Registration (dd/mm/yyyy):	17/10/2018
Country/Region Of Incorporation/Registration:	SINGAPORE
Date Of Change Of Name:	-
Former Name:	-
Type Of Company:	PRIVATE COMPANY LIMITED BY SHARES
Registered Office Address:	60 PAYA LEBAR ROAD #09-01 PAYA LEBAR SQUARE SINGAPORE 409051
Date Of Change Of Address:	17/10/2018
Principal Activity / Activities:	1)OTHER HOLDING COMPANIES (64202)
Status:	LIVE COMPANY
Status Date:	17/10/2018

CAPITAL STRUCTURE

Capital Structure:	No. Of Shares	Currency	Amount
ISSUED ORDINARY	200.00	SINGAPORE, DOLLARS	200.00
PAID-UP ORDINARY	-	SINGAPORE, DOLLARS	200.00

Note: The number of shares is displayed up to two decimal points.

CHARGE(S)

-

AUDITOR(S)

OFFICER(S) / AUTHORISED REPRESENTATIVE(S)

Name ID	Address Date Of Change Of Address	Nationality/Citizenship	Date Of Appointment/ Position Held
CHIA CHIOU KUAN [REDACTED]	[REDACTED]	SINGAPORE CITIZEN	17/10/2018 DIRECTOR
LEE YOE KONG [REDACTED]		SINGAPORE CITIZEN	17/10/2018 SECRETARY
MOHAMED ISMAIL S/O ABDUL GAFOORE [REDACTED]		SINGAPORE CITIZEN	17/10/2018 DIRECTOR

SHAREHOLDER(S)

(Entity Numbers Prefixed with UF Or ACRA are Numbers allotted by ACRA for Purposed of Identification.)

Name ID	Nationality/Citizenship	Address Date Of Change Of Address
P & N HOLDINGS PTE. LTD. 200308871R	SINGAPORE	480 LORONG 6 TOA PAYOH #10-01 HDB HUB SINGAPORE 310480 20/09/2004
Type	No Of Shares	Currency
ORDINARY	102.00	SINGAPORE, DOLLARS
Name ID	Nationality/Citizenship	Address Date Of Change Of Address
CHIA CHIOU KUAN [REDACTED]	SINGAPORE CITIZEN	[REDACTED]
Type	No Of Shares	Currency
ORDINARY	98.00	SINGAPORE, DOLLARS

Note: The number of shares is displayed up to two decimal points.

A Closer Look At P & N Holdings

Business Profile (Company) of P & N HOLDINGS PTE. LTD. (200308871R)

Date: 21/09/2020

The Following Are The Brief Particulars of :

Registration No.	200308871R
Company Name.	P & N HOLDINGS PTE. LTD. (w.e.f.31/10/2007)
Former Name if any	PROPnex CORPORATION PTE. LTD.
Incorporation Date.	09/09/2003
Company Type	EXEMPT PRIVATE COMPANY LIMITED BY SHARES
Status	Live Company
Status Date	09/09/2003

Principal Activities

Activities (I)	OTHER HOLDING COMPANIES (64202)
Description	
Activities (II)	MANAGEMENT CONSULTANCY SERVICES (GENERAL) (70201)
Description	

Capital

Issued Share Capital (AMOUNT)	Number of Shares *	Currency	Share Type
587517	587517	SINGAPORE, DOLLARS	ORDINARY

* Number of Shares includes number of Treasury Shares

Paid-Up Capital (AMOUNT)	Number of Shares	Currency	Share Type
587517		SINGAPORE, DOLLARS	ORDINARY

Officers/Authorised Representative(s)

Name	ID	Nationality/Citizenship	Source of Address	Date of Appointment
LIM TOW HUAT		SINGAPORE CITIZEN	OSCARS	16/04/2004
		Director		
MOHAMED ISMAIL S/O ABDUL GAFOORE		SINGAPORE CITIZEN	OSCARS	09/09/2003
		Director		
GURMIT SINGH S/O SADHU SINGH		SINGAPORE CITIZEN	ACRA	10/09/2012

Business Profile (Company) of P & N HOLDINGS PTE. LTD. (200308871R)

Date: 21/09/2020

Shareholder(s)

Name	ID	Nationality/Citizenship Place of Incorporation/ Origin/Registration	Source of Address	Address Changed
1 MOHAMED ISMAIL S/O ABDUL GAFOORE		SINGAPORE CITIZEN	OSCARS	29/11/2018
Ordinary(Number)		Currency		
364261		SINGAPORE, DOLLARS		
2 LIM TOW HUAT		SINGAPORE CITIZEN	OSCARS	06/04/2011
Ordinary(Number)		Currency		
223256		SINGAPORE, DOLLARS		

Integrity
is choosing your
thoughts and actions
based on values rather
than personal gain



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2021

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DFG Charity Kindness Movement



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DFG Recruitment Focus Group



DFG RECRUITMENT 2021

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